

2012 Combined Ordinary and Extraordinary General Meeting of Shareholders

Thursday, May 10, 2012

Paris



Introduction



Why are we here?

► Simplifying AREVA's share capital

Capital increase

December 11, 2010

Capital increase approved

December 28, 2010

Capital increase completed

January 25, 2011

NVPS issued

Simplification of the share capital

May 17, 2011

Investment Certificates
→ Common shares

May 30, 2011

Listing of common shares

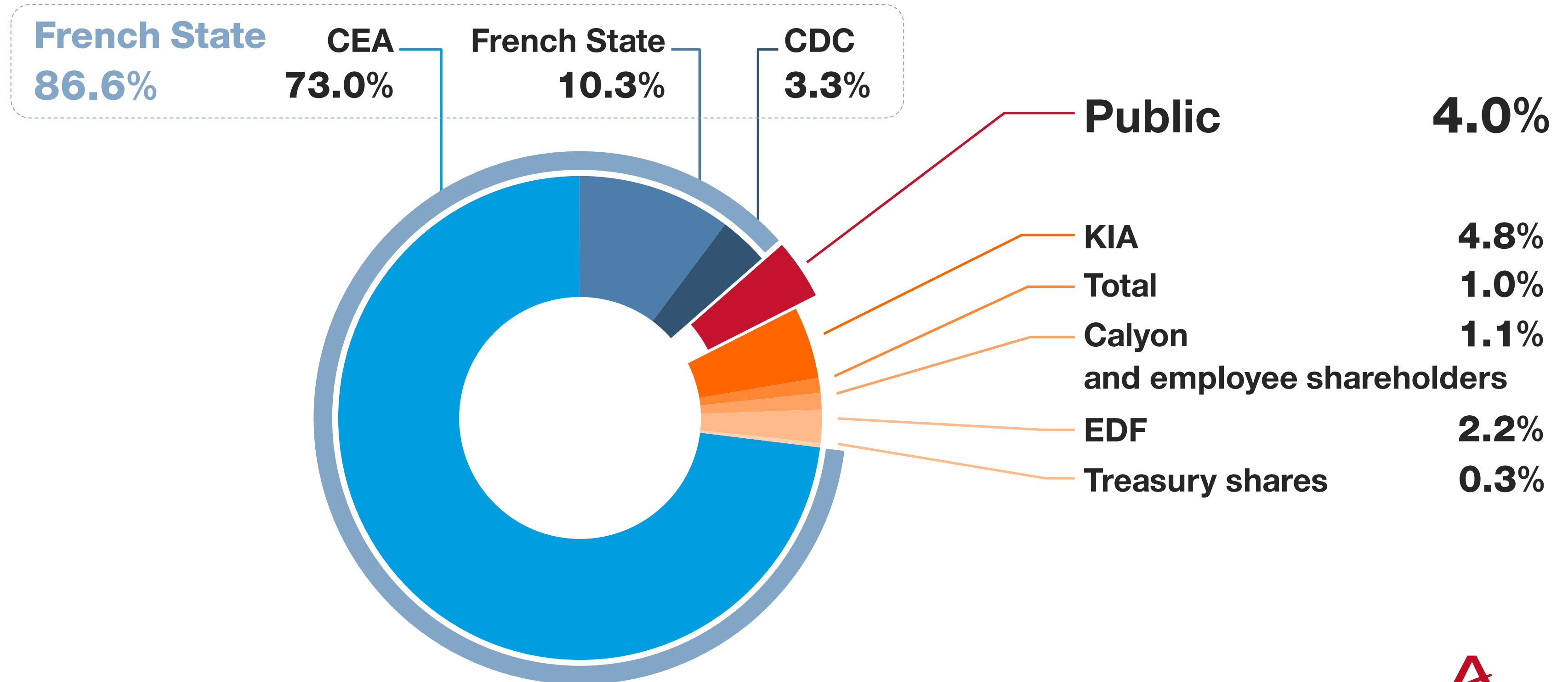
General Meeting of Shareholders

May 10, 2012

1st General Meeting
open to all AREVA shareholders



AREVA shareholders at December 31, 2011



Relations with individual shareholders

Letter to the shareholders



Letter
to the Shareholders

Special edition // January 2012

AREVA



Luc Oursel
Chief Executive Officer of AREVA

resources needs in order to draw up the Group's strategy for the 2012-2016 period. This in-depth effort, to which all of the Group's teams contributed, translated into a Strategic Action Plan that we called **"Action 2016"**. It is as much a development plan as a plan for competitiveness.

I would like to briefly review some of the main aspects of our strategy. The market we work in, the energy market, is growing considerably for demographic, economic, environmental and geopolitical reasons. Hence our presence on the complementary and growing markets of nuclear and renewables. Installed nuclear generating capacity worldwide is set to rise 2.2% per year on average through 2030. In the fast-growing renewable energies market, we are positioned on two segments in particular: offshore wind and concentrated solar power (CSP).

The Group has a number of assets to deploy this strategy: the importance assigned to safety and security, the keystones of AREVA's development; our backlog of more than 45 billion euros at the end of 2011, the equivalent of five years of revenue, divided among our

At the same time, we want to manage our debt level, with the goal of fully funding, in cumulative terms, our investments over the 2012-2016 period out of our operations, restoring balance to our free operating cash flow as soon as 2013. The Group's financial structure will also be reinforced through disposals of financial stakes or non-strategic operations totaling a minimum of 1.2 billion euros from 2012 to 2013.

WITH "ACTION 2016", WE NOW HAVE A COMPREHENSIVE AND MOTIVATING PLAN TO TRANSFORM OUR ASSETS INTO SUCCESS.

The last component of **"Action 2016"** is a series of actions aimed at improving our already high performance in five key fields: safety and security, operations and customer service, economic competitiveness, the creation of value by our Research &

Relations with individual shareholders

Shareholder survey before the General Meeting

The screenshot shows the AREVA website interface. At the top, there is a navigation menu with links for GROUP, NEWS, OPERATIONS, OFFER, FINANCE, CAREERS, DIALOGUE, and MEDIA CENTER. A search bar and language options (FR, EN) are also present. Below the navigation is a banner with five document thumbnails: "More energy Less CO2 at a glance", "2011 Reference document", "AREVA in 2010" Report on responsible growth, "2010 Annual Results", and "CDP 2010 AREVA's response to the Carbon Disclosure Project 2010".

The main content area is titled "COMBINED ANNUAL AND SPECIAL GENERAL MEETING OF MAY 10, 2012". It features a sidebar on the left with a "FINANCE" section and a "Shareholder corner" section containing links for CALENDAR, BECOME A SHAREHOLDER, AREVA SHARE INFORMATION, DIVIDENDS, GENERAL MEETINGS (with "General meeting 2012" selected), SHAREHOLDERS' LETTER, FINANCIAL RESULTS, FINANCIAL GLOSSARY, and CONTACT US. The main text of the meeting announcement states: "The Combined Annual and Special General Meeting of AREVA, will take place on Thursday, May 10, 2012 at 3:00 pm, at the Salle Wagram, 39-41 avenue Wagram, Paris (17^e). Shareholders will be welcome from 02:00pm." It also includes a link to a questionnaire: "→ To help us to prepare the Combined Annual and Special General Meeting, please answer the questionnaire by clicking here." Below this is a section titled "HOW TO ATTEND THE SHAREHOLDER' MEETING?" with a "Close" button. The text explains that any shareholder may attend the meeting, and details the registration process for shareholders and bearer shares.

On the right side of the page, there are utility icons for Print, Send, and Share. Below these are sections for "@ CONTACTS" (with a link to "Investors/Shareholders"), "2011 REFERENCE DOCUMENT" (with a link to "2011 Reference document"), and "THE AREVA AT A GLANCE" (with a link to "AREVA IN 2'30").

Relations with individual shareholders

Shareholders' area

AREVA

GROUP NEWS OPERATIONS OFFER FINANCE CAREERS DIALOGUE MEDIA CENTER

Search... FR EN

Log in Register

1^{er} semestre First half 10
Half Year Financial Report June 30, 2010

51 2009
Half Year Financial Report June 30, 2009

Field Report: Discover pragmatic examples of customer benefits

2011 Reference doc
2011 Reference document

"AREVA in 2010"
Report on responsible growth

Home / Finance / Shareholder corner

FINANCE

SHAREHOLDERS' AREA

Print Send Share

Financial results

AREVA Share Information

Investor relations

Regulated information

Shareholder corner

CALENDAR

BECOME A SHAREHOLDER

AREVA SHARE INFORMATION

DIVIDENDS

GENERAL MEETINGS

SHAREHOLDERS' LETTER

FINANCIAL RESULTS

FINANCIAL GLOSSARY

CONTACT US

Are you a shareholder or looking to become one? Find the answers to all your questions in this specially dedicated section. This section provides a wealth of information to shareholders. Learn about the group's professional activities and its financial performance.

CALENDAR

BECOME A SHAREHOLDER

Calendar

Become a shareholder

@ CONTACTS

Investors/Shareholders

2011 REFERENCE DOCUMENT

2011 Reference document

2011 Reference document

THE AREVA AT A GLANCE

AREVA IN 2'30

Relations with individual shareholders

Direct contact



Financial Communication Department



actionnaires@areva.com



0 810 699 756 (N° Azur)



areva.com

Finance / Shareholders' area



33 rue La Fayette – 75009 Paris

Group's Overview



AREVA in figures

€45.6bn

Backlog at 12/31/2011



€8.872bn

in revenue in 2011

47,541

employees

360

of 440 world reactors
are served by AREVA

6,000+

R&S projects in progress



900 experts

8,000 patents

1.5 million

hours of training provided

900

in-house training
programs

1,200

work/study trainees



€6m

for the AREVA
Foundation over 5 years



48

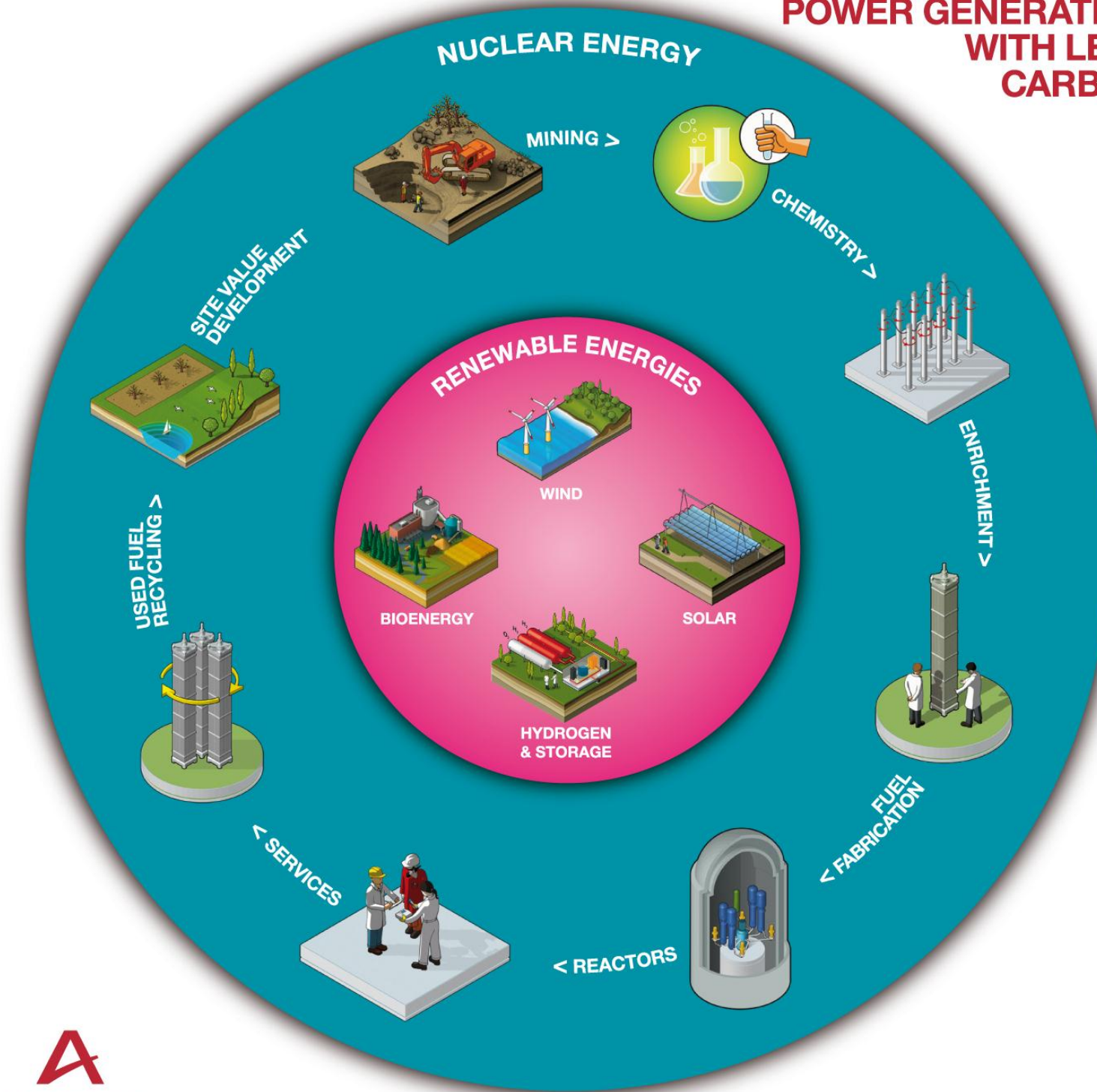
solidarity projects
in 13 countries

**Health and
education**

are top priorities

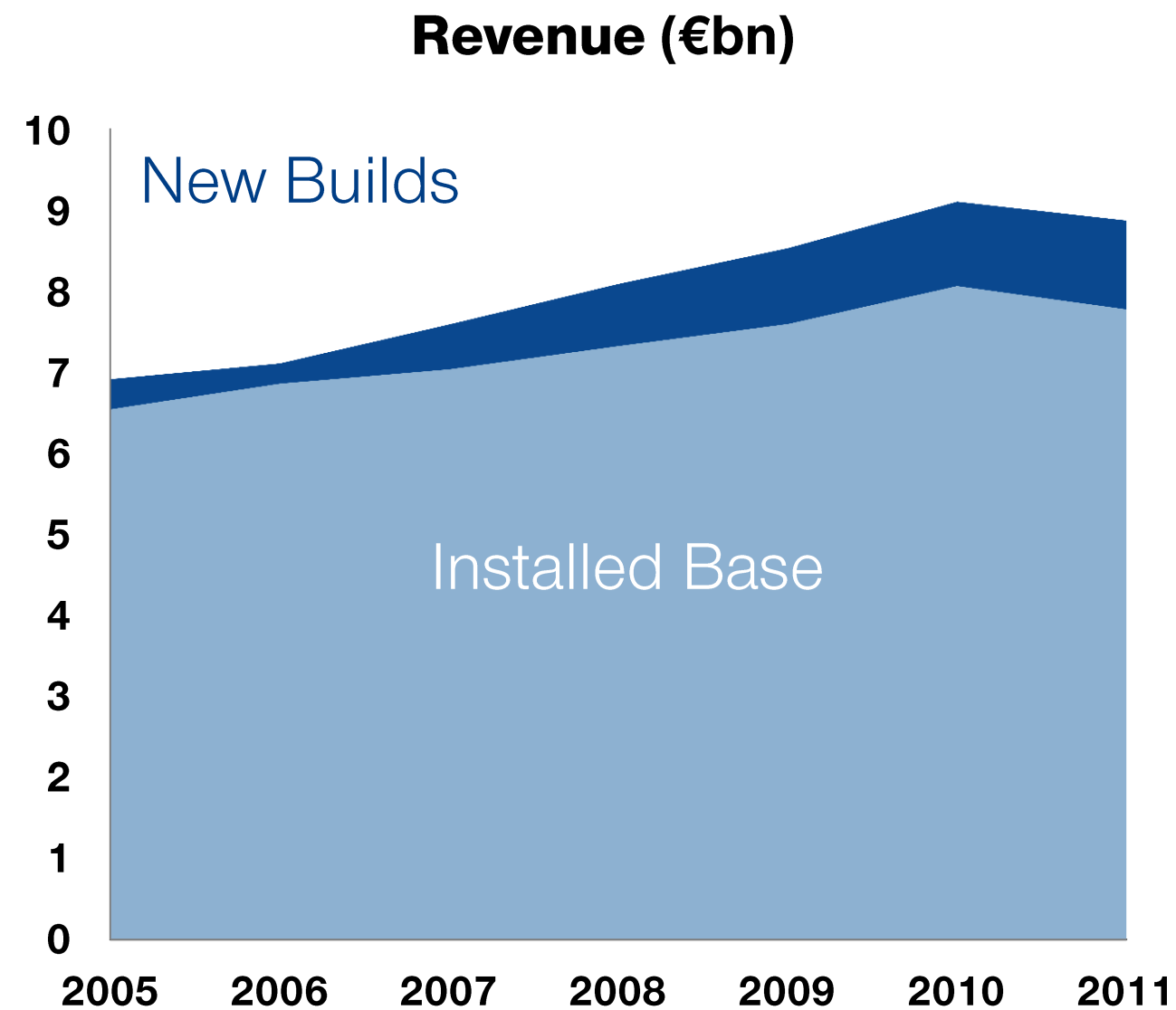
Integrated model: a consistent offering

SOLUTIONS FOR
POWER GENERATION
WITH LESS
CARBON

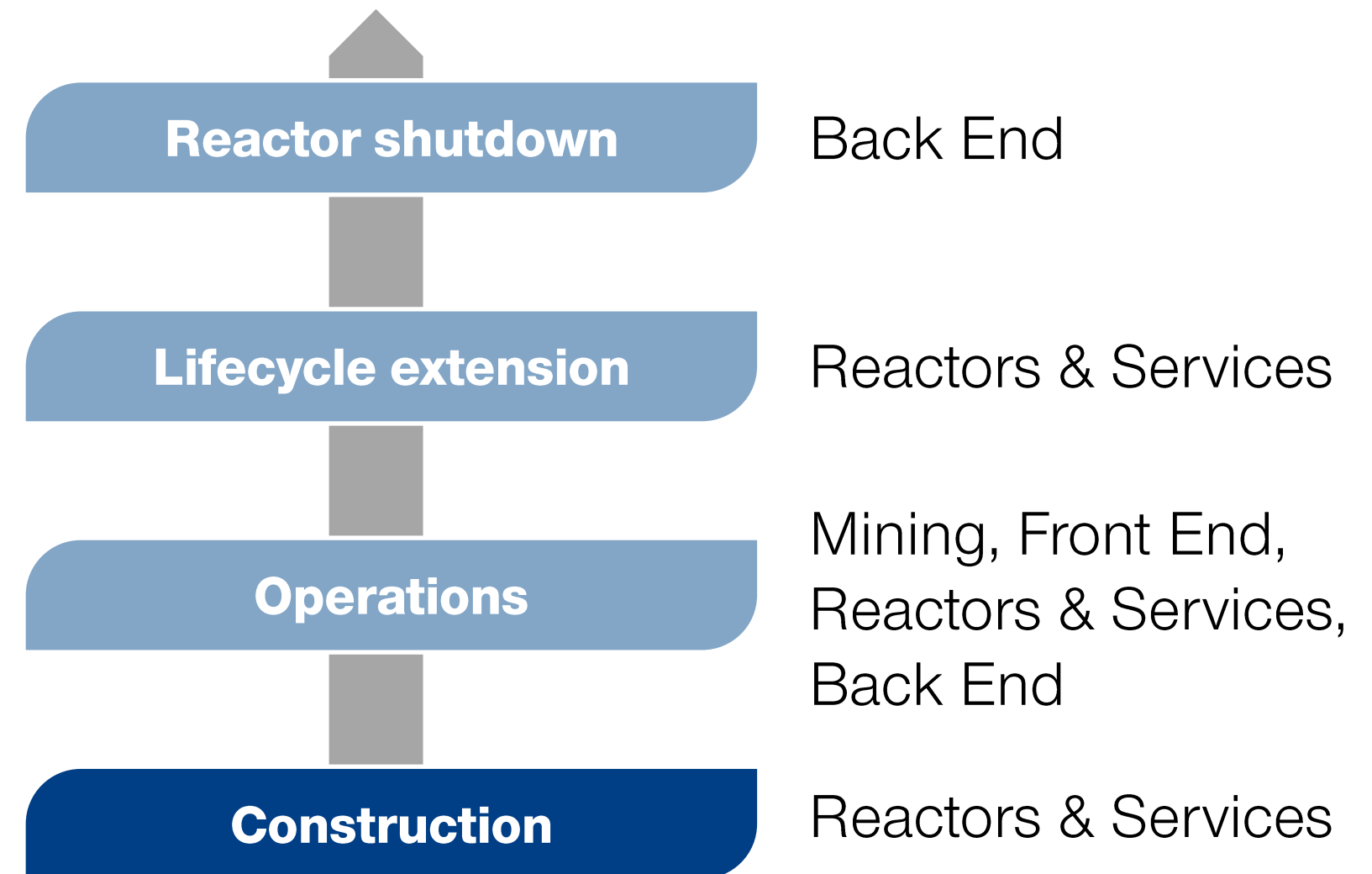


Integrated model: a consistent offering

► Installed base: a solid foundation



► Opportunities in all phases of the reactor lifecycle



Our operating organization



Revenue

€ **1.289** bn

% of consolidated revenue

15%

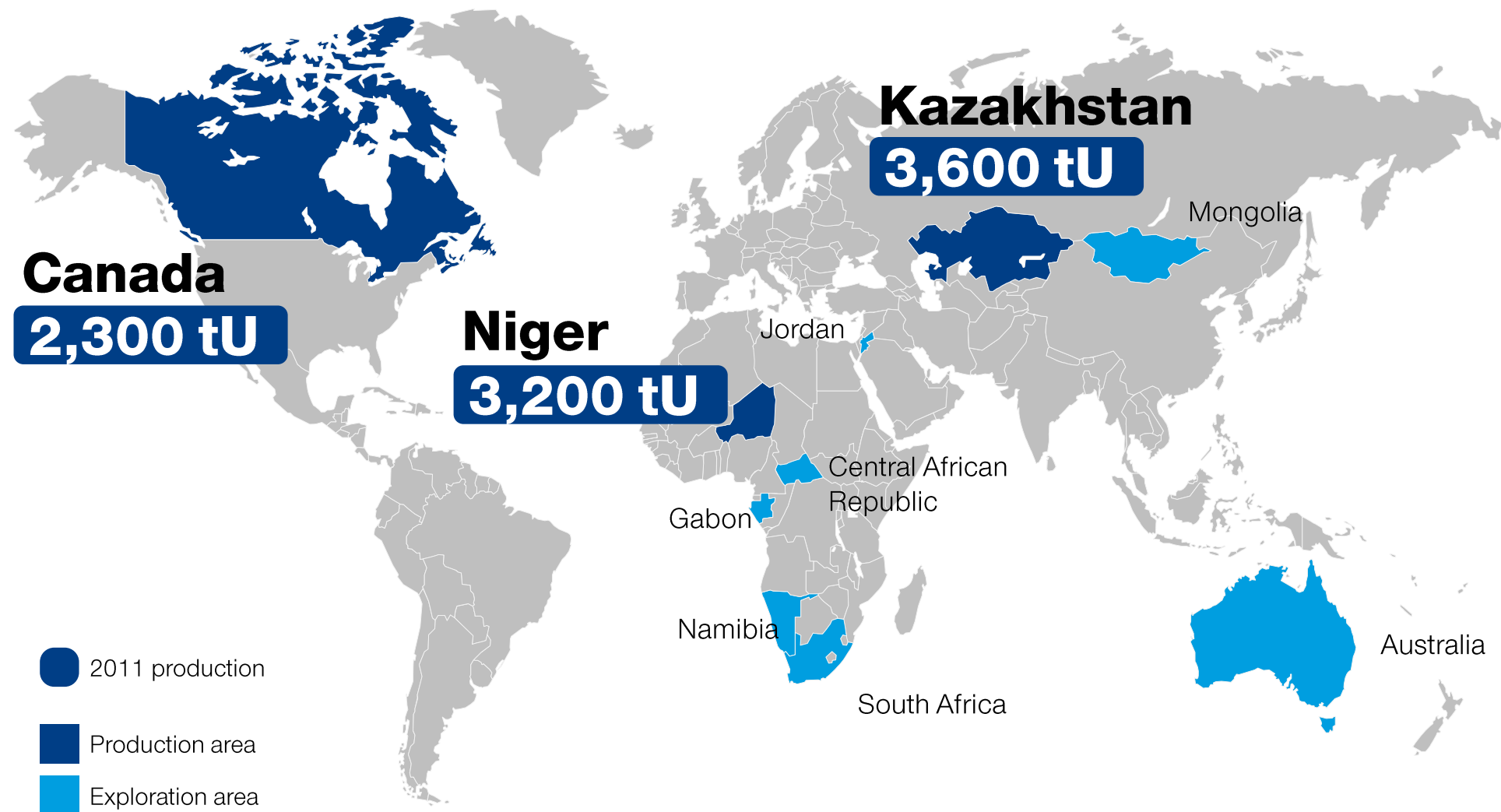
Employees

5,319

2nd

in uranium production worldwide

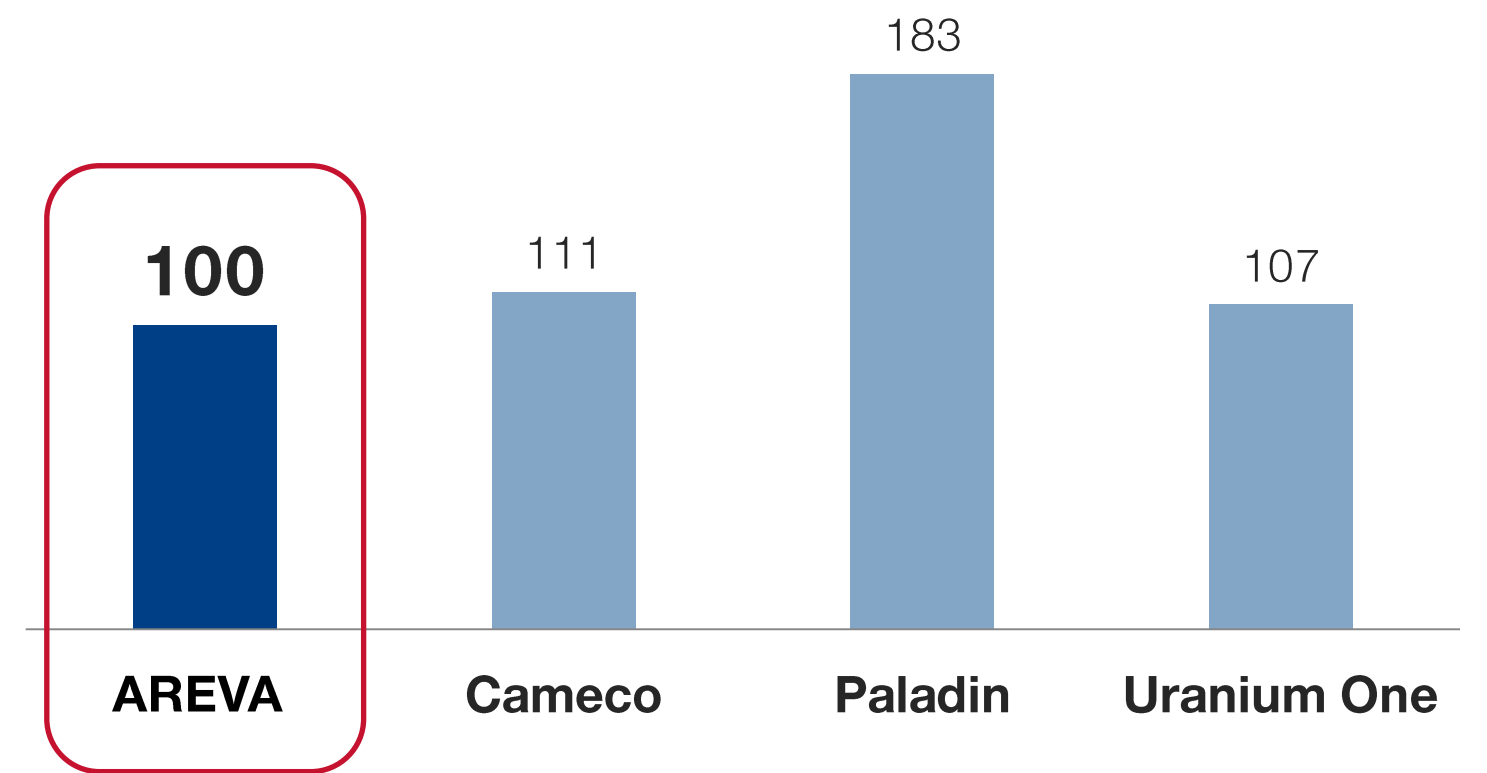
▶ A diversified mining portfolio



▶ The lowest cost base in the market in 2011*

Cost of sales – Baseline 100

Production costs + royalties + transportation



* Sources: AREVA and 2011 annual reports

Revenue

€**2.282**bn

% of consolidated revenue

26%

Employees

8,888

Major player

in the front end of the nuclear cycle

▶ Security of supply

◆ Chemistry

More than **40 years of industrial experience** and more than 360,000 MTU delivered

◆ Enrichment

High-tech technology: centrifugation (ETC)

◆ Fuel

More than 135 reactors worldwide use AREVA's fuel assemblies

▶ New industrial facilities

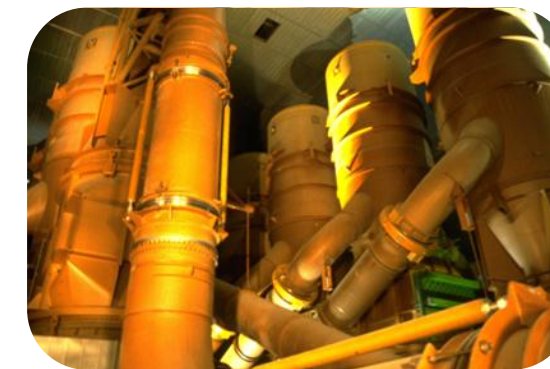
Comurhex



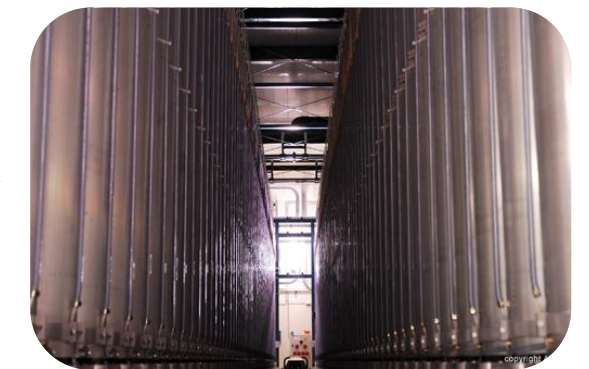
Comurhex II



Eurodif



Georges Besse II



Reactors & Services

Revenue
€3.262bn

% of consolidated revenue
37%

Employees
16,367

360 out of 440 reactors served

▶ From construction to operations

◆ New Builds

Highest safety standards

EPR reactor: **unique experience feedback**

◆ Installed Base

A **complete** range

An **international** experience

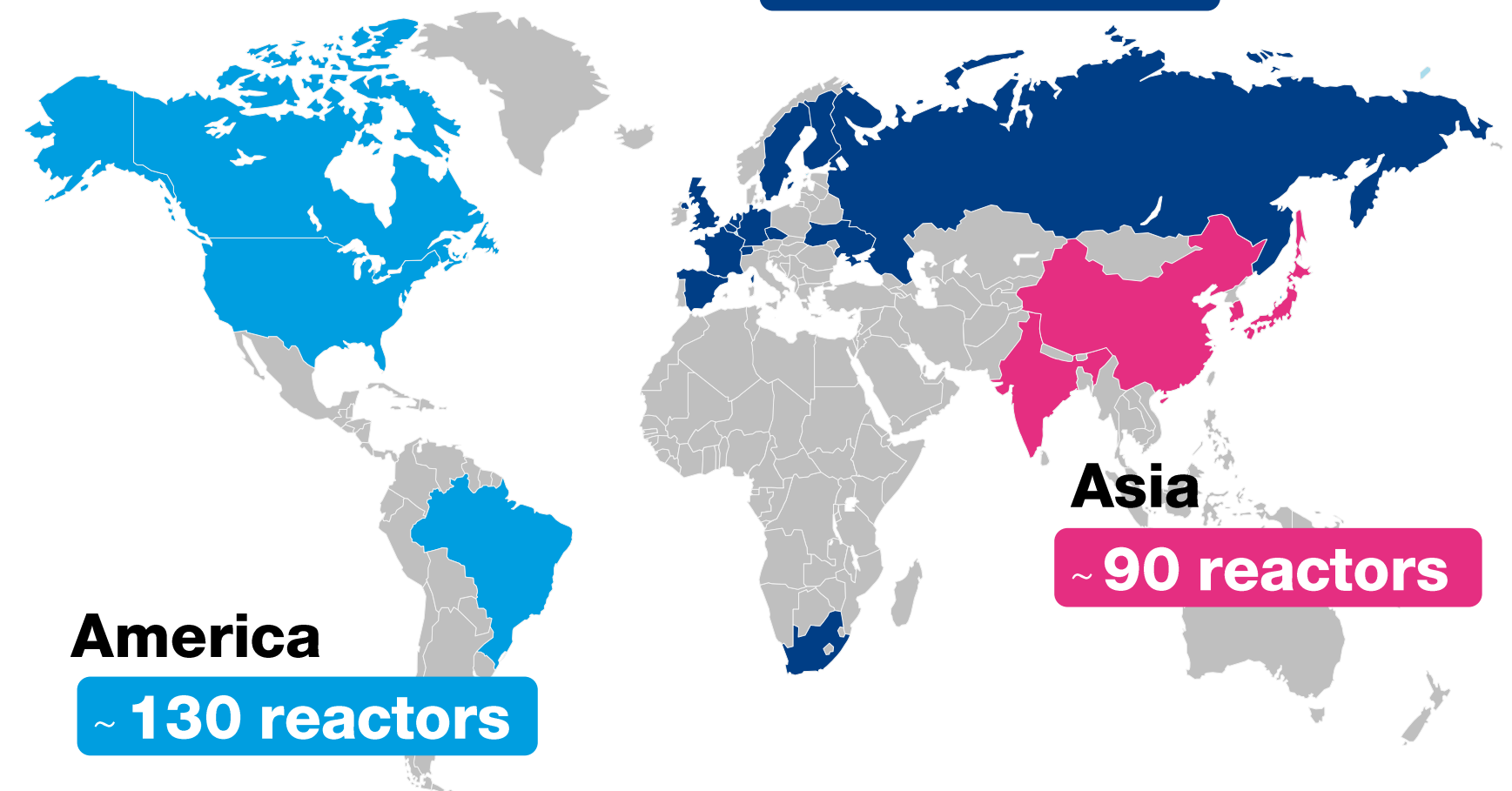
A **diversified project** portfolio

◆ Propulsion & Research Reactors

▶ Active in the global installed base

Europe, CIS, Africa

~ **140 reactors**



America

~ **130 reactors**

Asia

~ **90 reactors**

Olkiluoto



Flamanville



Taishan



Revenue
€ **1.594**bn

% of consolidated revenue
18%

Employees
11,009

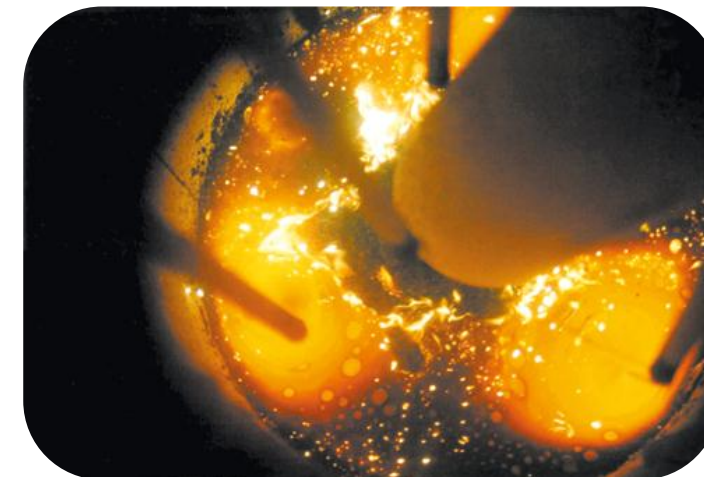
1st worldwide in the back end of the nuclear cycle

▶ A comprehensive offering of solutions

- ◆ **Recycling**: more than **75%** of the global treatment market
- ◆ **Storage**: design and construction of **storage solutions**
- ◆ **Logistics**: **31%** of the global market
- ◆ **Nuclear Site Value Development - Dismantling**: **1,500** specialists
- ◆ **Cleanup**: present at more than **90%** of all French nuclear sites

▶ A strong and unique industrial base

La Hague (Manche)



Melox (Gard)



Renewable Energies

Revenue

€**0.297** bn

% of consolidated revenue

3%

Employees

1,252

a **targeted**
offering

► Focusing our offer on equipment with high technology content

Offshore Wind



Alpha Ventus wind farm (North Sea)

Concentrated Solar Power (CSP)

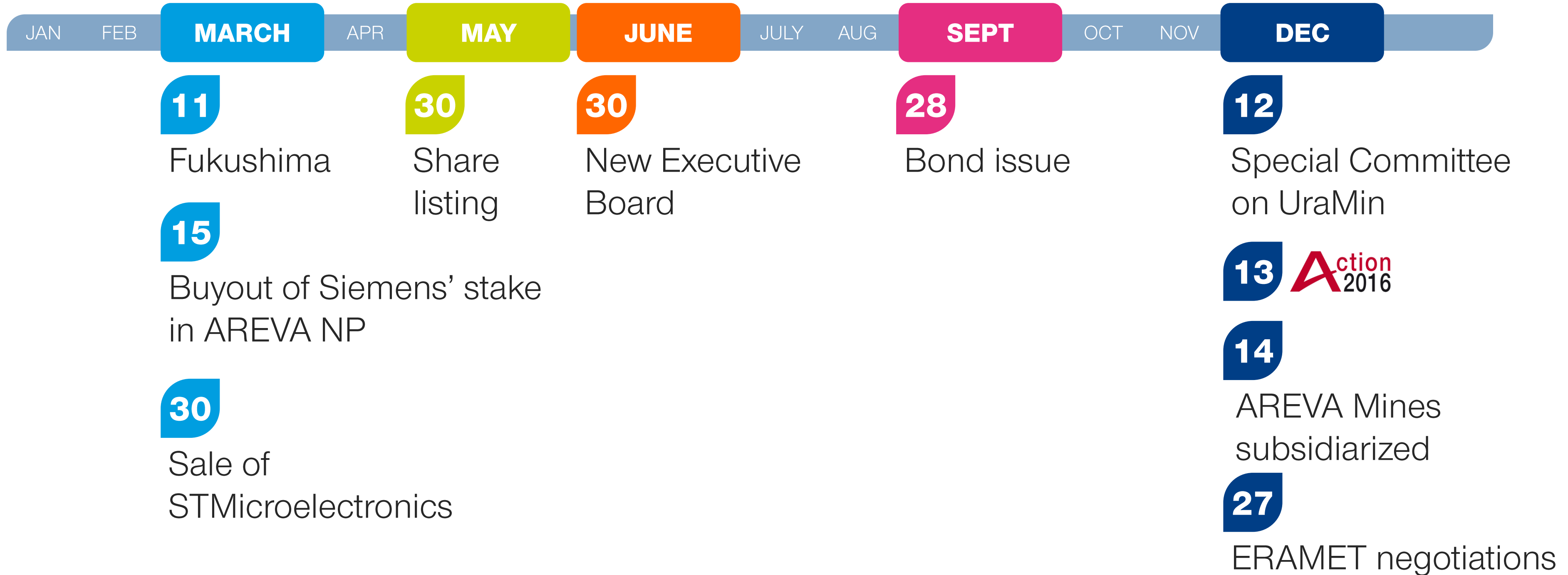


Solar Power Plant in Kimberlina (USA)

2011 review



Group highlights in 2011



Main commercial successes in 2011

Fuel Cycle



Reactors & Services



Renewable Energies



€10.0bn in new orders in 2011



Members appointed by the shareholders

Jean-Cyril Spinetta
Bernard Bigot
Christophe Béhar
CEA represented by Christophe Gégout
François David
Agnès Lemarchand
Sophie Boissard
Guylaine Saucier

Members representing the french state appointed by ministerial order

Jean-Dominique Comolli
Pierre-Franck Chevet
Luc Rousseau
Pierre Sellal

Members elected by and representing the employees

Jean-Claude Bertrand
Gérard Melet
Alain Vivier-Merle

Supervisory Board

12 meetings

87%

attendance rate

Governance

Supervisory Board

Four specialized committees of the supervisory board

Strategy Committee

2 meetings

Jean-Cyril Spinetta
Bernard Bigot
Jean-Dominique Comolli
Agnès Lemarchand
Luc Rousseau
Pierre Sellal
Alain Vivier-Merle

Compensation and nominating committee

5 meetings

François David
Jean-Dominique Comolli
Agnès Lemarchand

Audit Committee

10 meetings

Guylaine Saucier
Jean-Claude Bertrand
Sophie Boissard
Jean-Dominique Comolli
François David
Christophe Gégout

End-of-life cycle obligations monitoring committee

3 meetings

Christophe Gégout
Christophe Béhar
Sophie Boissard
Pierre-Franck Chevet
Gérard Melet



Governance

Appointment of the new Executive Board



L. OURSEL
Chief Executive Officer



P. KNOCHE
Chief Operating Officer



P. AUBOUIN
Chief Financial
Executive Officer



O. WANTZ
Senior Executive Vice
President, Mining BG

Governance

Executive Management Board

▶ Associated directors who work in team with the Executive Board



A. de BOURAYNE
Senior Executive Vice
President, Executives
Career &
Organization



P. CHARRETON
General Counsel,
Chief Administrative
Officer



C. FOISSAUD
Senior Executive
Vice President,
Safety, Security and
Operations Support



B. FREMAUX
Senior Executive
Vice President,
Strategy, Mergers
& Acquisitions,
Secretary to the
Executive Board



J. GERAULT
Senior Executive
Vice President,
Public Affairs



M-H. JAMARD
Senior Executive
Vice President,
Communications



R. LAZO
Chief Commercial
Officer



P. VIVIEN
Senior Executive Vice
President,
Human Resources

Governance

Operational organization

Mining



O. WANTZ
Senior Executive
Vice President,
Mining BG

Front End



M. McMURPHY
Senior Executive
Vice President,
Front End BG

Reactors & Services



C. JAOUEN
Senior Executive
Vice President,
Reactors & Services BG

Back End



D. MOCKLY
Senior Executive
Vice President,
Back End BG

Renewable Energies



L-F. DURRET
Senior Executive
Vice President,
Renewable Energies BG

Engineering & Projects



A-M. CHOHO
Senior Executive Vice
President, Engineering
& Projects

Governance

Specialized committees

Operations

Major Projects

Major Offers

Nuclear > €400m
Renewables > €20m
and all sensitive offers

**Human
Resources**

Special Committee of the Supervisory Board

► Report on the terms of acquisition of UraMin

◆ Findings submitted to the Supervisory Board on February 14, 2012

- **Fairness and reliability of financial statements** for previous years confirmed
- **No fraudulent activity**
- Need to **correct dysfunctions** and to **improve AREVA's governance**

◆ Key decisions made pursuant to the findings submitted

- Creation of a **resources and reserves committee** in charge of validating reserve and resource estimates
- The Supervisory Board must **approve all Capex** (excluding routine maintenance), **purchases of equity participations, and acquisitions** above the amount of €20 million
- Establishment of an **Ethics Committee**
- **Transformation of the legal form of the company** into a Limited company with a Board of Directors to be studied

2011 annual results

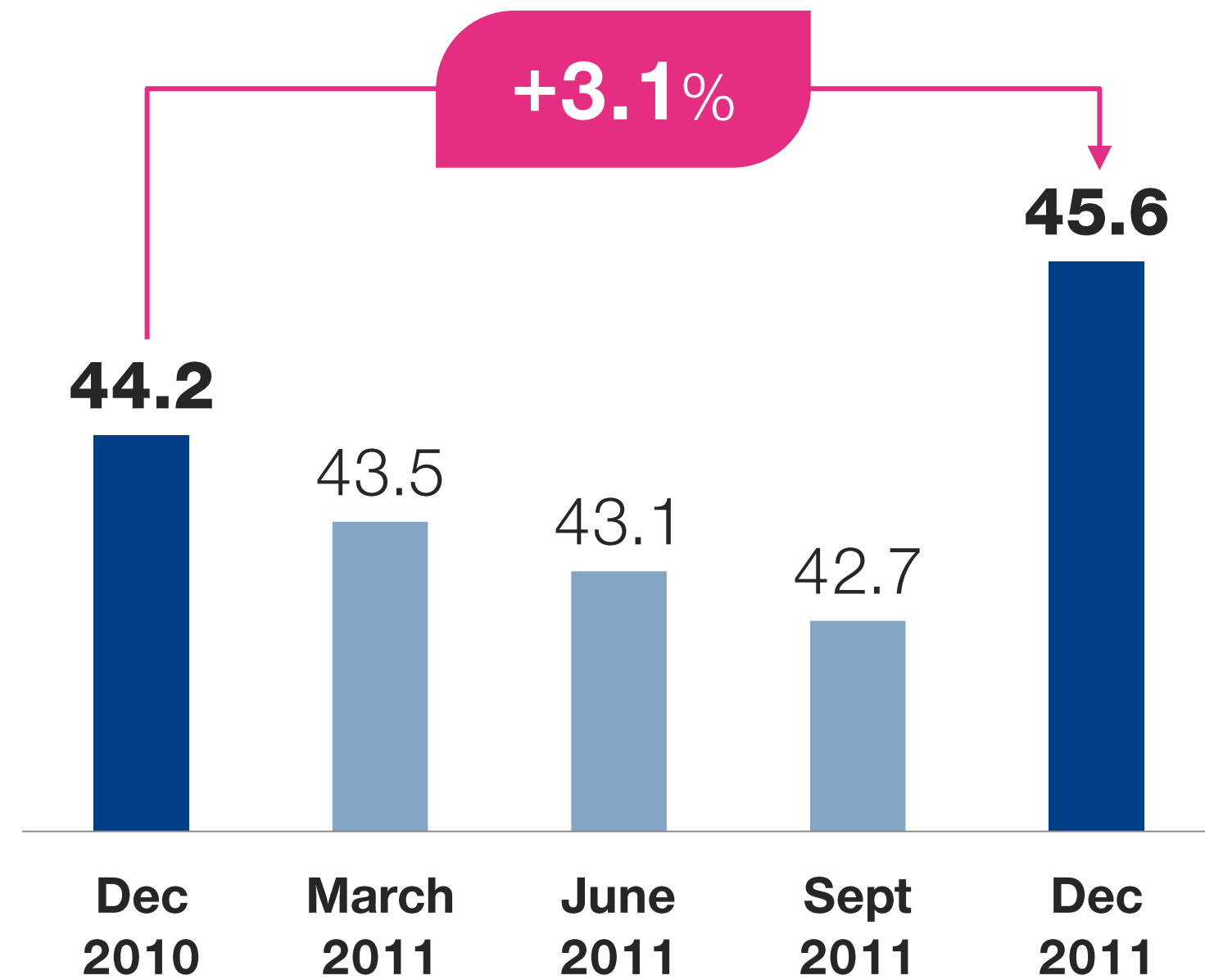


2011 in review

Key figures

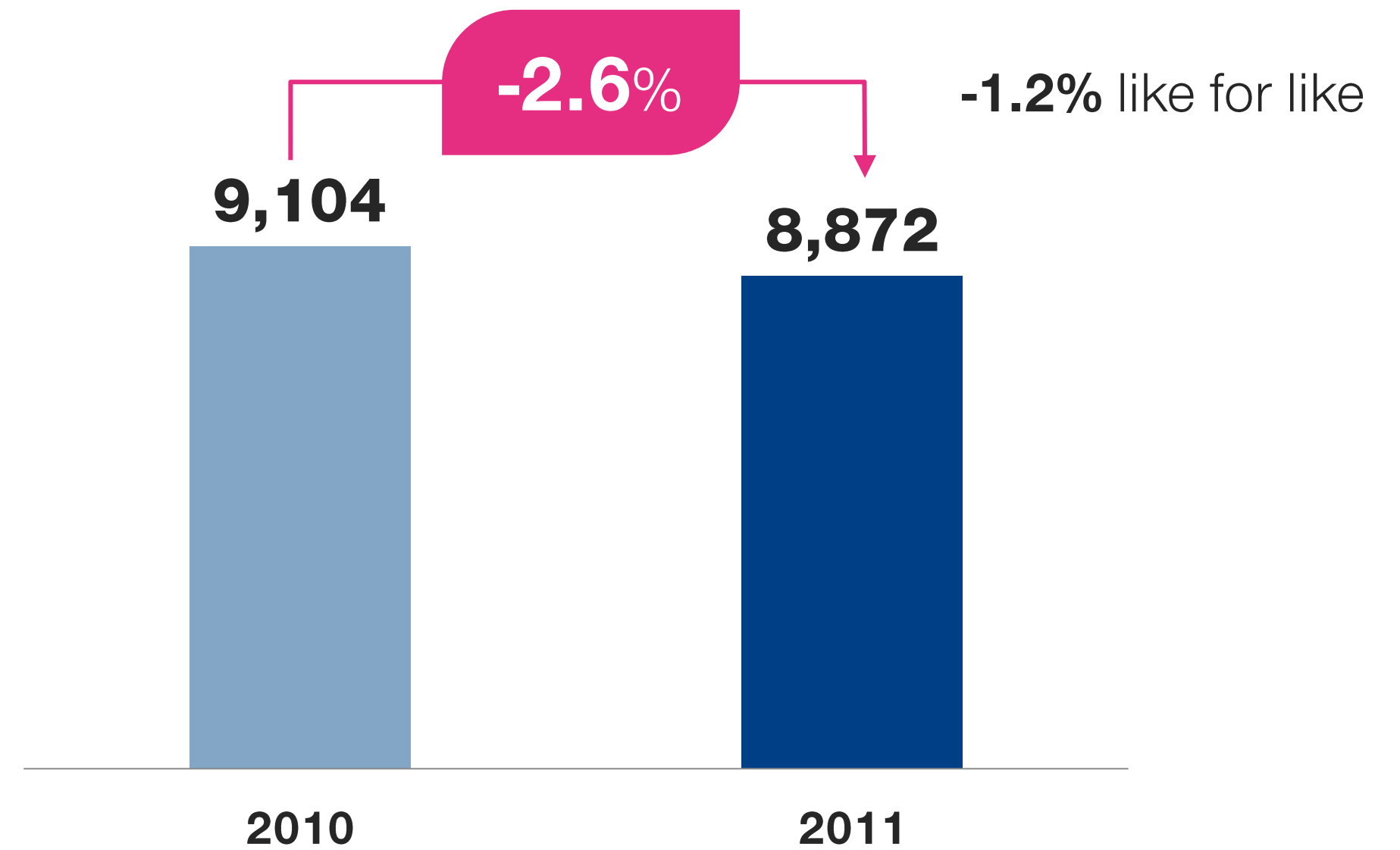
► Backlog

in €bn



► Revenue

in €m

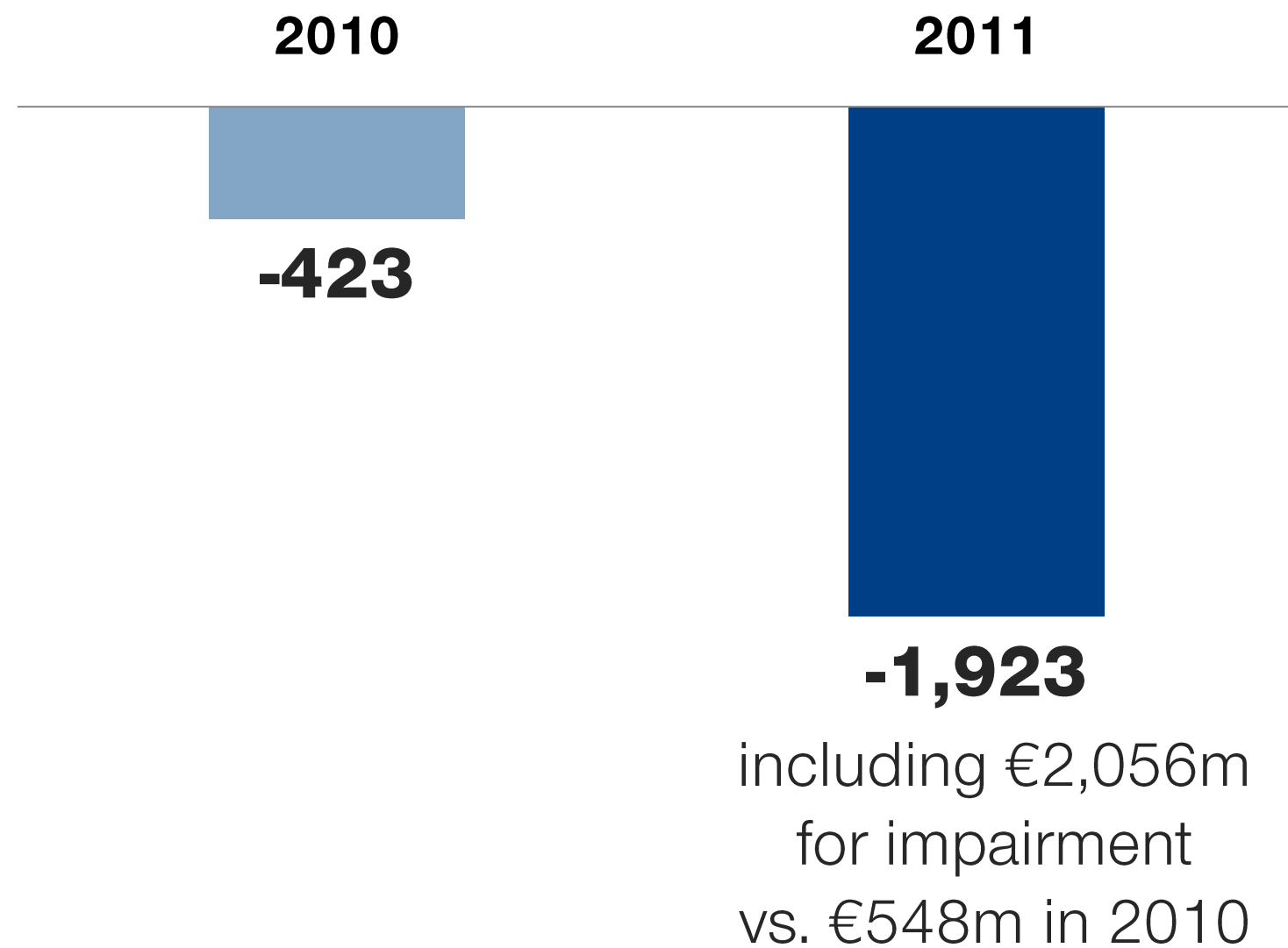


2011 in review

Key figures

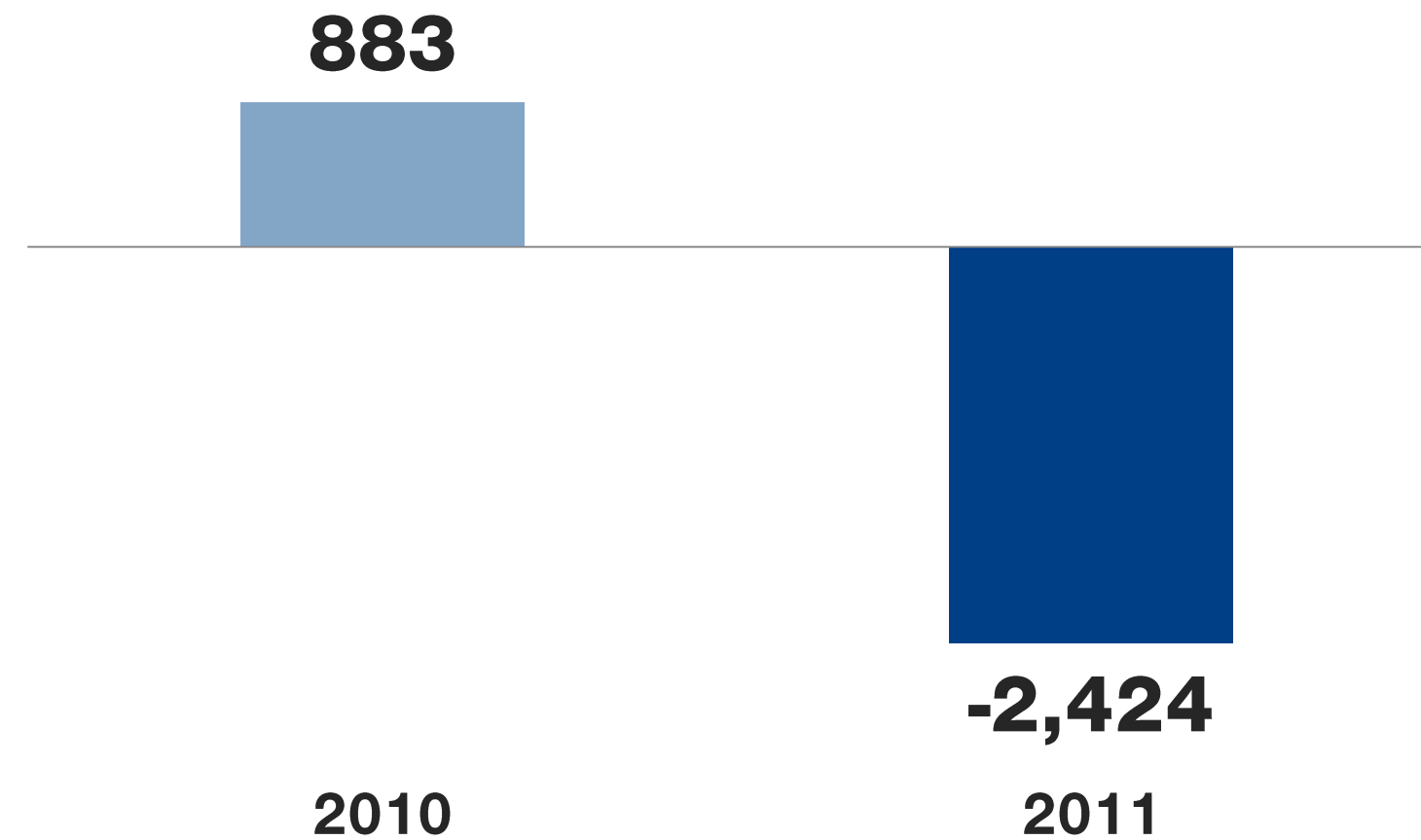
▶ Operating income

in €m



▶ Net income to equity owners of parent

in €m

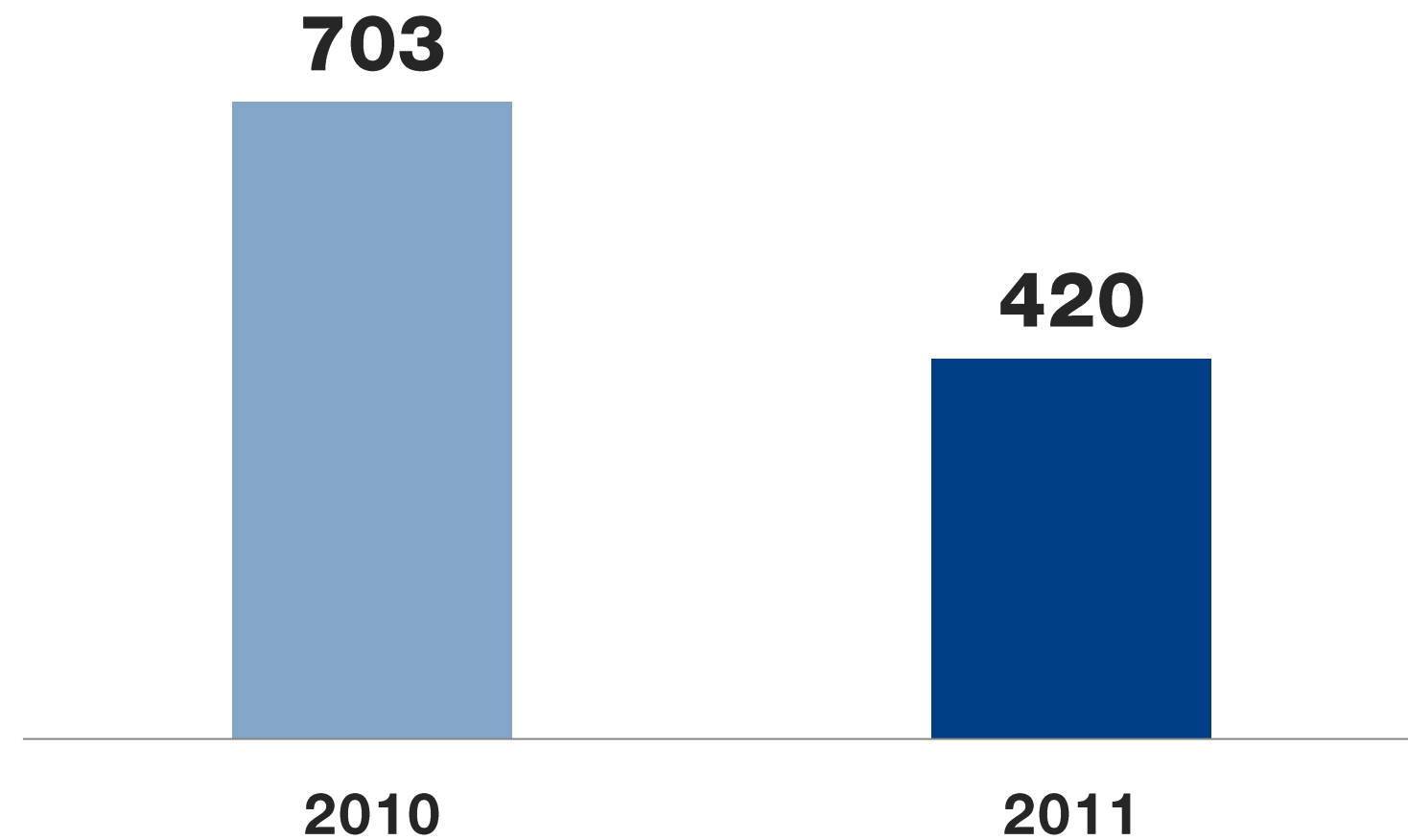


2011 in review

Key figures

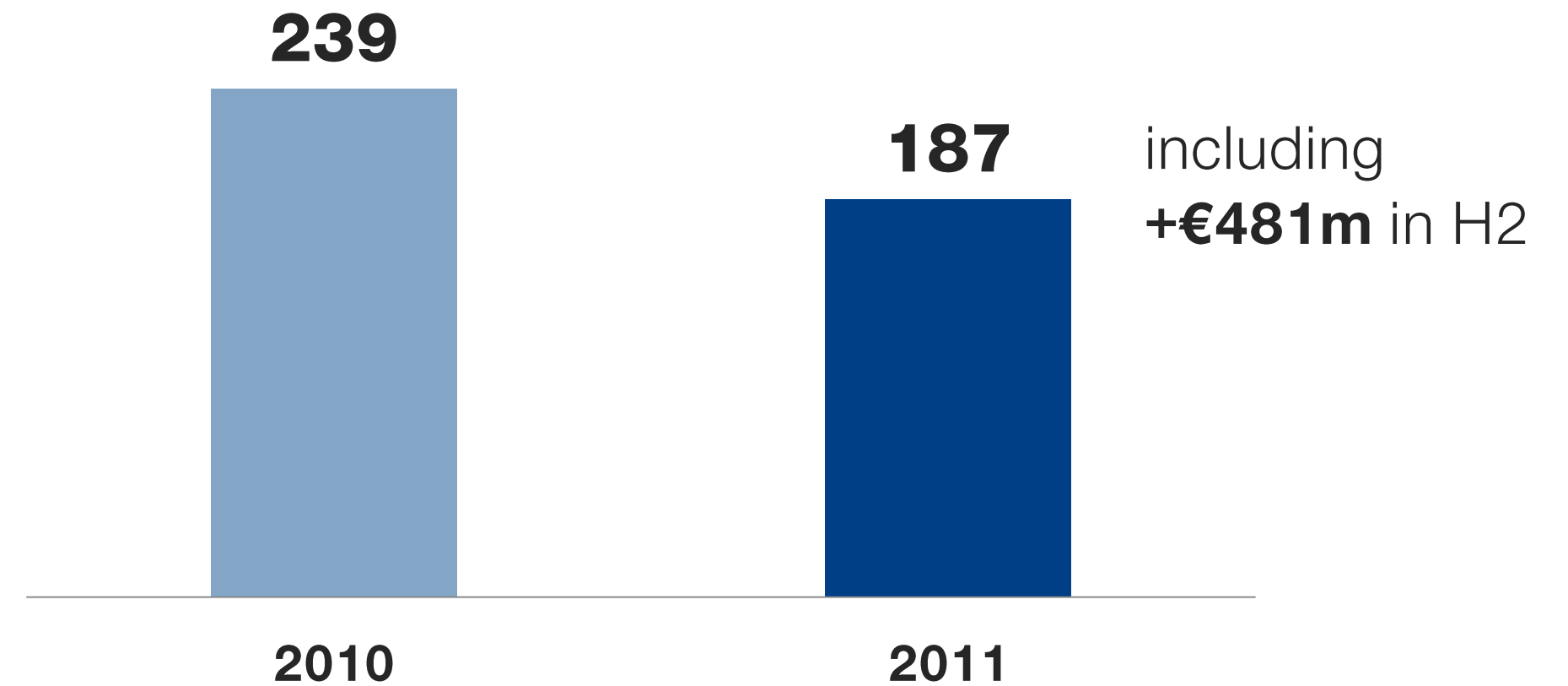
▶ EBITDA

in €m, excluding Siemens impact*



▶ Change in operating WCR

in €m



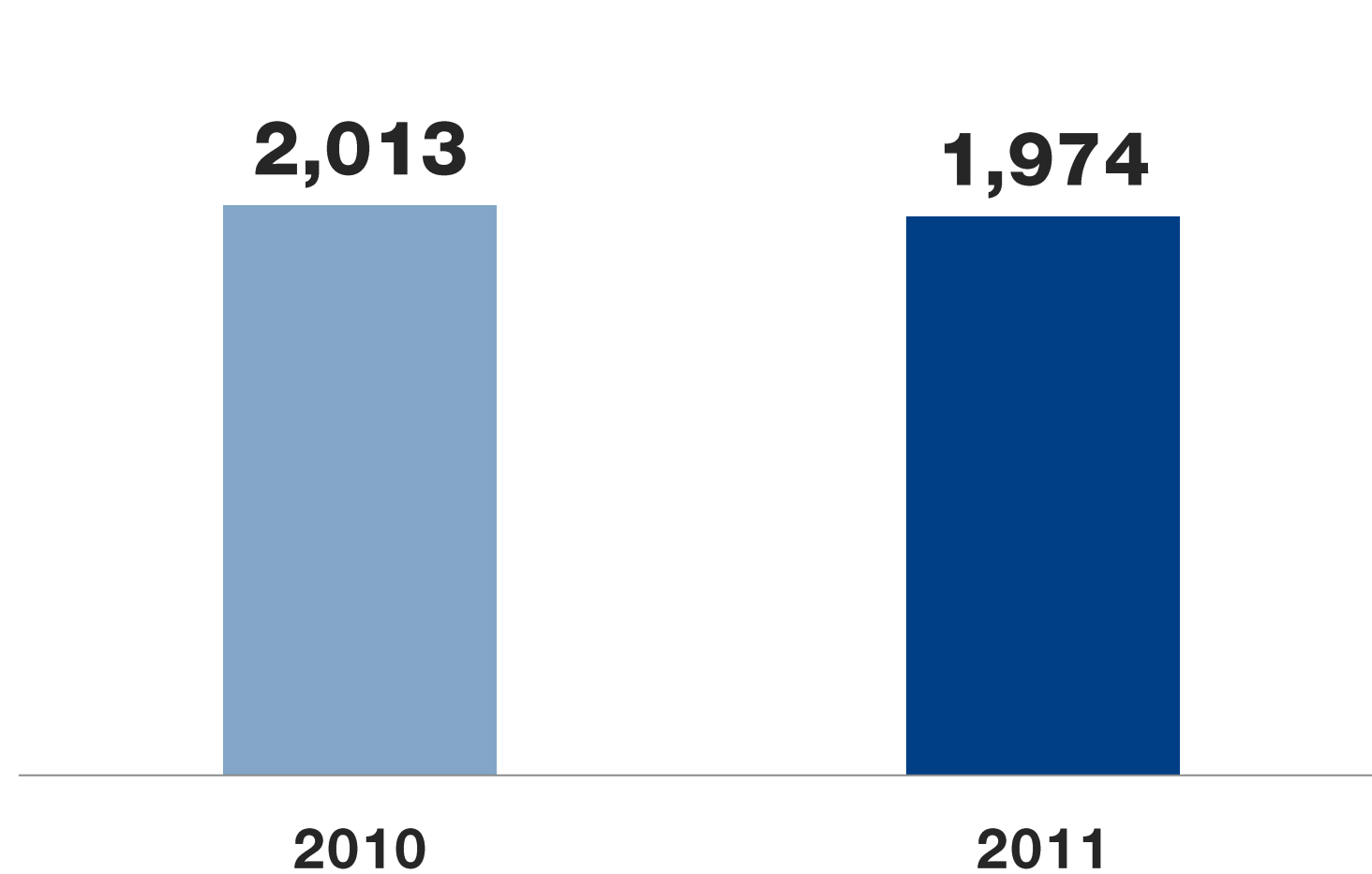
* Penalty received from Siemens in 2011: €648m

2011 in review

Key figures

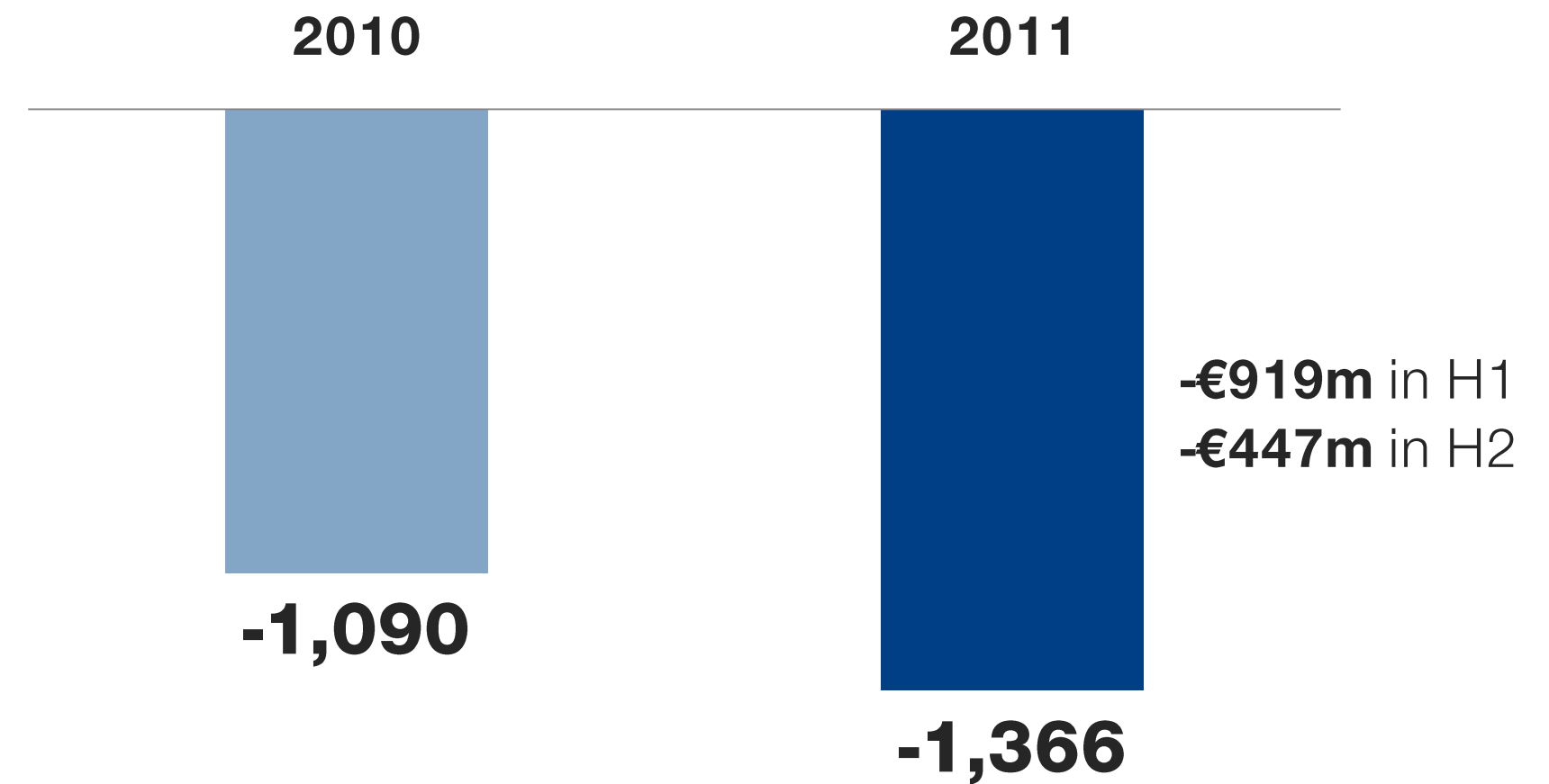
▶ Net Capex

in €m, excluding acquisition of AREVA NP shares



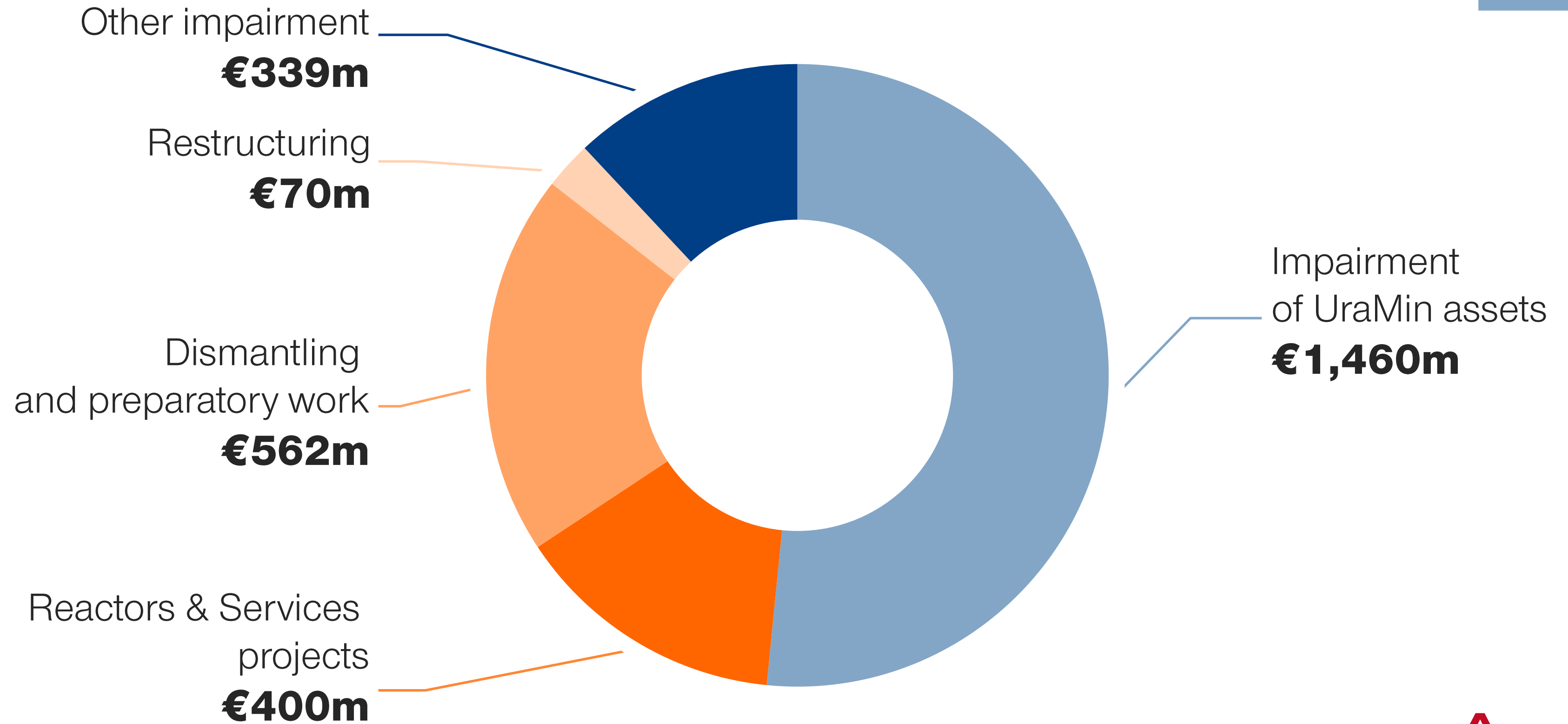
▶ Free operating cash flow before tax

in €m, excluding Siemens impacts*



* Penalty received from Siemens of €648m, less price paid of €1.679bn to acquire AREVA NP shares in 2011

Main provisions recognized in 2011



Mining

Key figures

	in €m	2010	2011
Backlog		10,445	10,230
Contribution to consolidated revenue		1,092	1,289
Operating income		(222)	(1,169)
including impairment		(426)	(1,456)
EBITDA		342	450
Change in operating WCR		252	(34)
Net Capex		611	595
Free operating cash flow before tax		(35)	(178)

Front End

Key figures

	in €m	
	2010	2011
Backlog	18,457	18,071
Contribution to consolidated revenue	2,612	2,282
Operating income	85	(780)
including impairment	(120)	(474)
EBITDA	432	179
Change in operating WCR	78	161
Net Capex	729	926
Free operating cash flow before tax	(216)	(584)

Reactors & Services

Key figures

	in €m	2010	2011
Backlog		7,290	9,103
Contribution to consolidated revenue		3,384	3,262
Operating income		(251)	(512)
including impairment		0	(125)
EBITDA		(218)	(378)
Change in operating WCR		(187)	191
Net Capex		232	228
Free operating cash flow before tax		(639)	(423)

Back End

Key figures

	in €m	2010	2011
Backlog		6,056	6,282
Contribution to consolidated revenue		1,709	1,594
Operating income		280	191
EBITDA		446	406
Change in operating WCR		112	(56)
Net Capex		142	139
Free operating cash flow before tax		414	217

Renewable Energies

Key figures

	in €m	2010	2011
Backlog		1,843	1,778
Contribution to consolidated revenue		150	297
Operating income		(123)	(78)
EBITDA		(83)	(85)
Change in operating WCR		18	35
Net Capex		244	52
Free operating cash flow before tax		(309)	(102)

2011 financial results

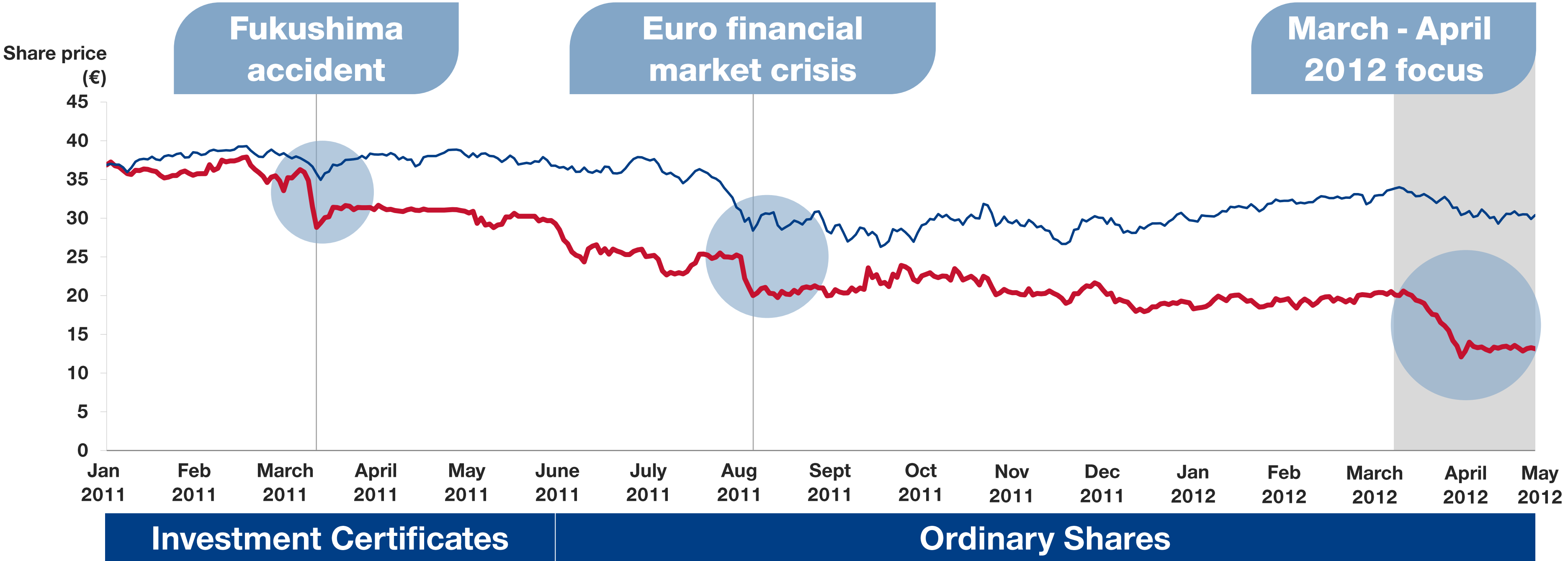
	in €m	2010	2011
Operating income		(423)	(1,923)
Net financial income		(314)	(548)
including net borrowing costs		(158)	(72)
including net gain on sales of securities		214	1
including loss on disposals of equity interests ¹		(101)	(48)
Share in net income of associates		153	62
Income tax		334	(156)²
Net income attributable to minority interests		(103)	143
Net income from discontinued operations		1,236	(2)
Net income to equity owners of the parent		883	(2,424)
Net earnings per share		€2.49	-€6.35

1 STMicroelectronics in 2010 and ERAMET in 2011

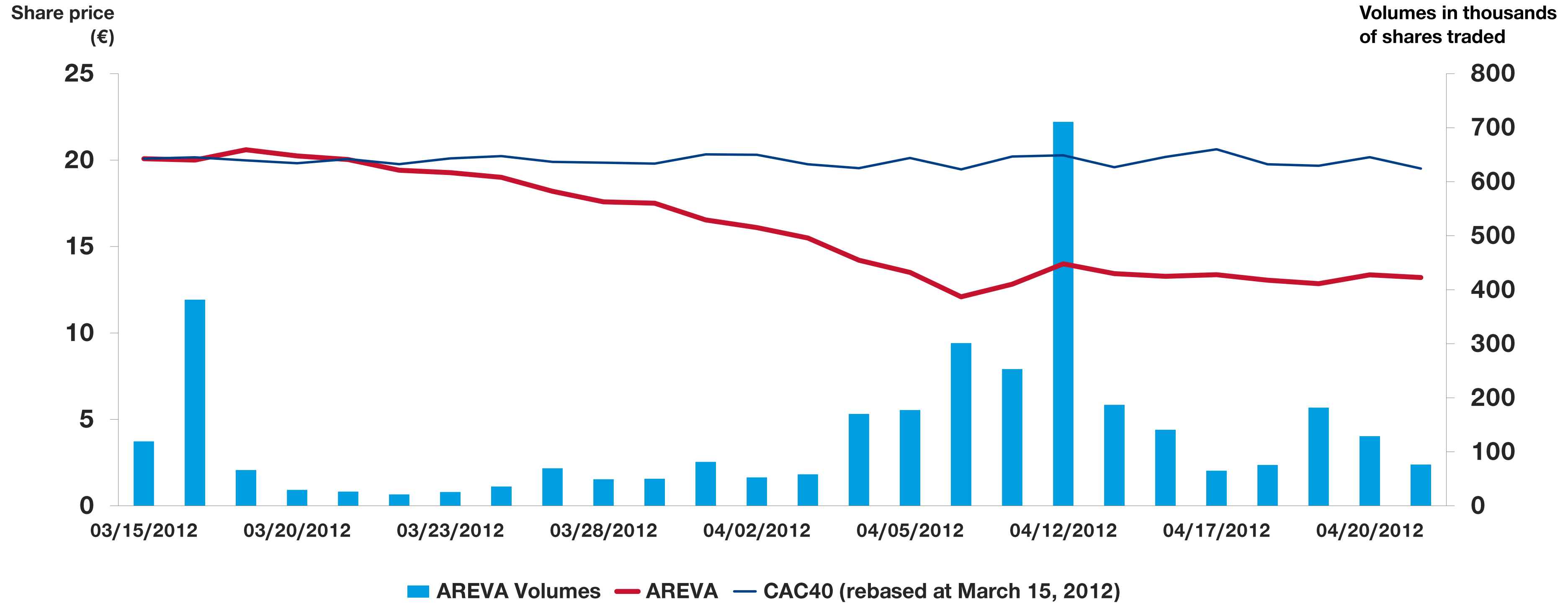
2 The Group did not recognize deferred tax income in connection with the negative current income before tax for the year

Change in share price

from January 3, 2011 to May 7, 2012



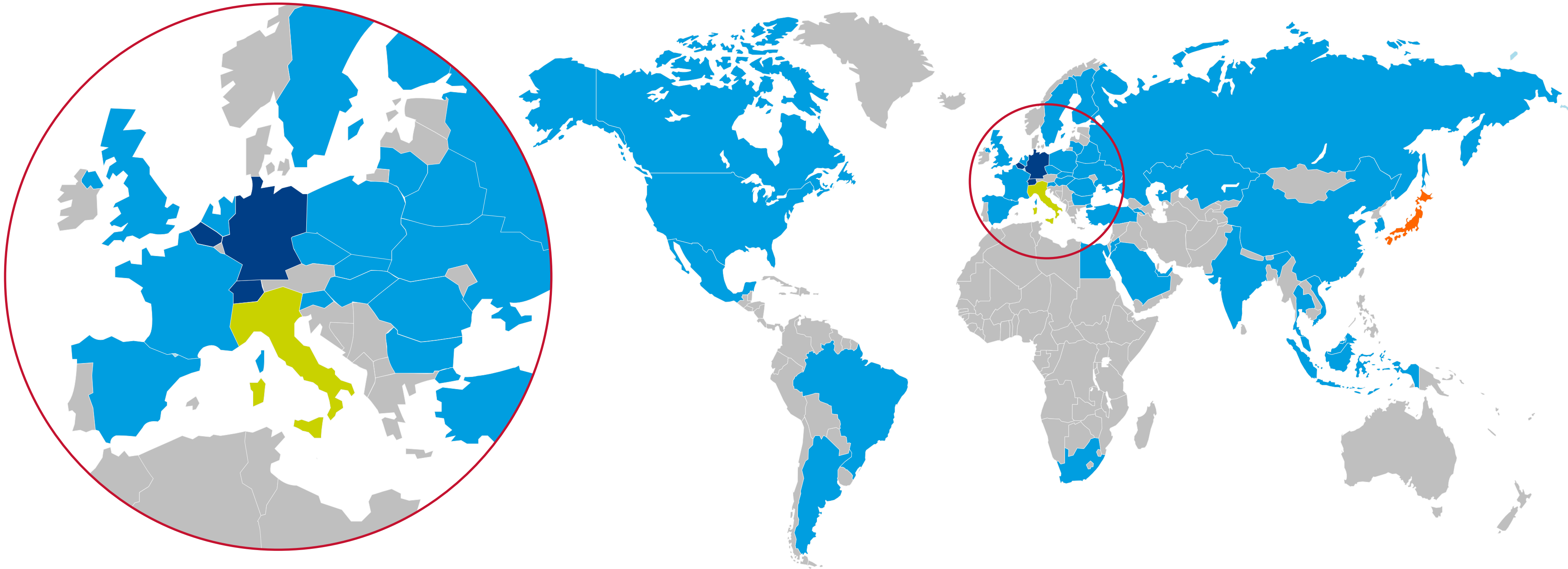
Change in share price and volumes traded







Our markets



Post-Fukushima environment

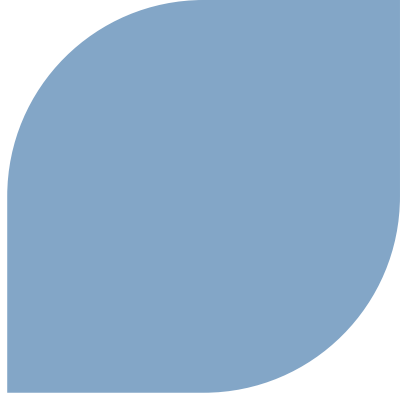


 Nuclear programs / projects confirmed
 New builds program frozen / halted

 Program for new nuclear reactors abandoned
 Gradual phase-out of nuclear and / or plants shut-down

The energy market

Growth anticipated



Macroeconomics

Energy demand: **x2 by 2050**

Geopolitics

Energy **independence** and **security** of supply imperative

Resources

Unavoidable decline in fossil resources and **price increases**

Environment

GHG emissions reduction goal of **50% by 2050**

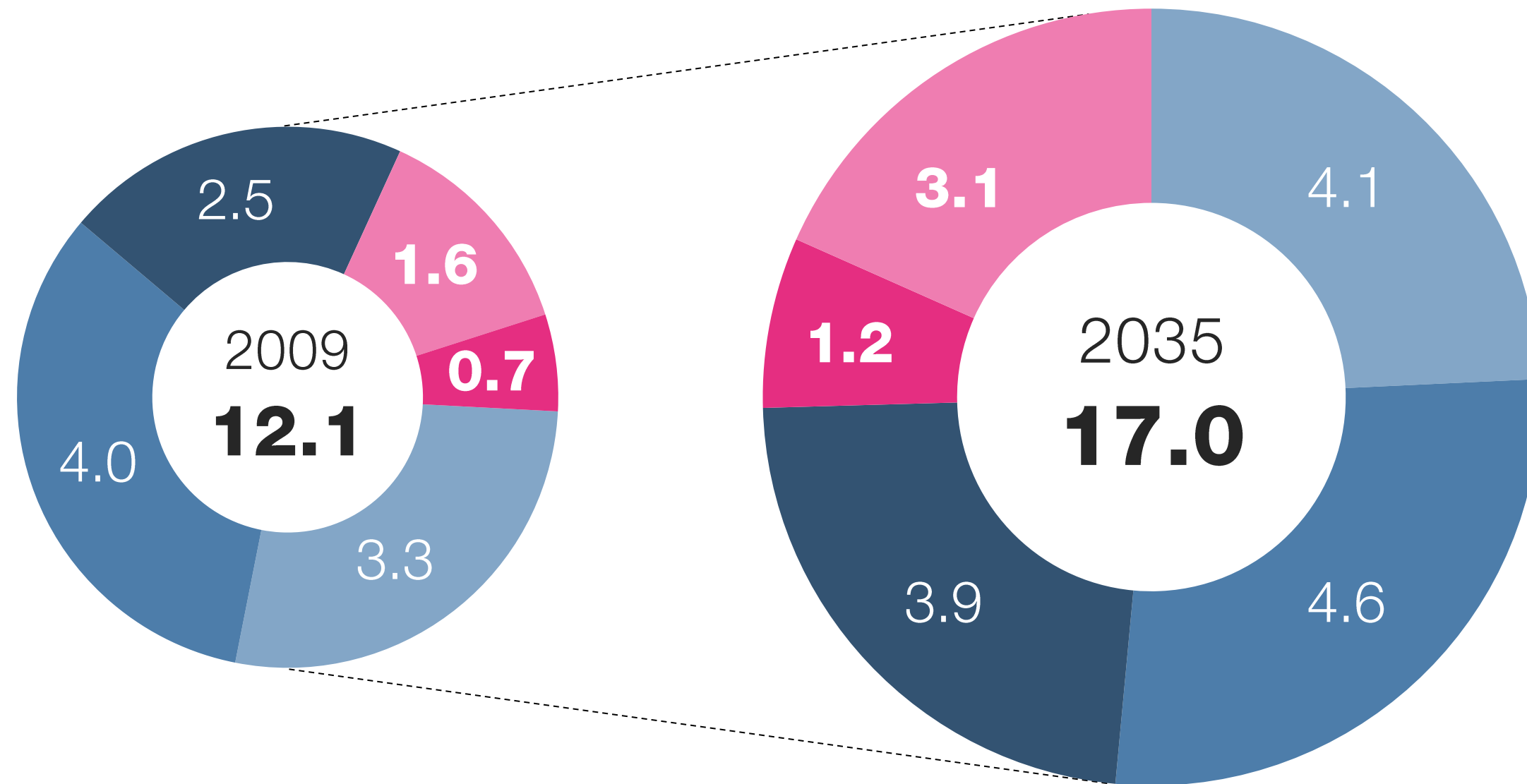
Economics

Need of mastered, stable and predictable **energy costs**

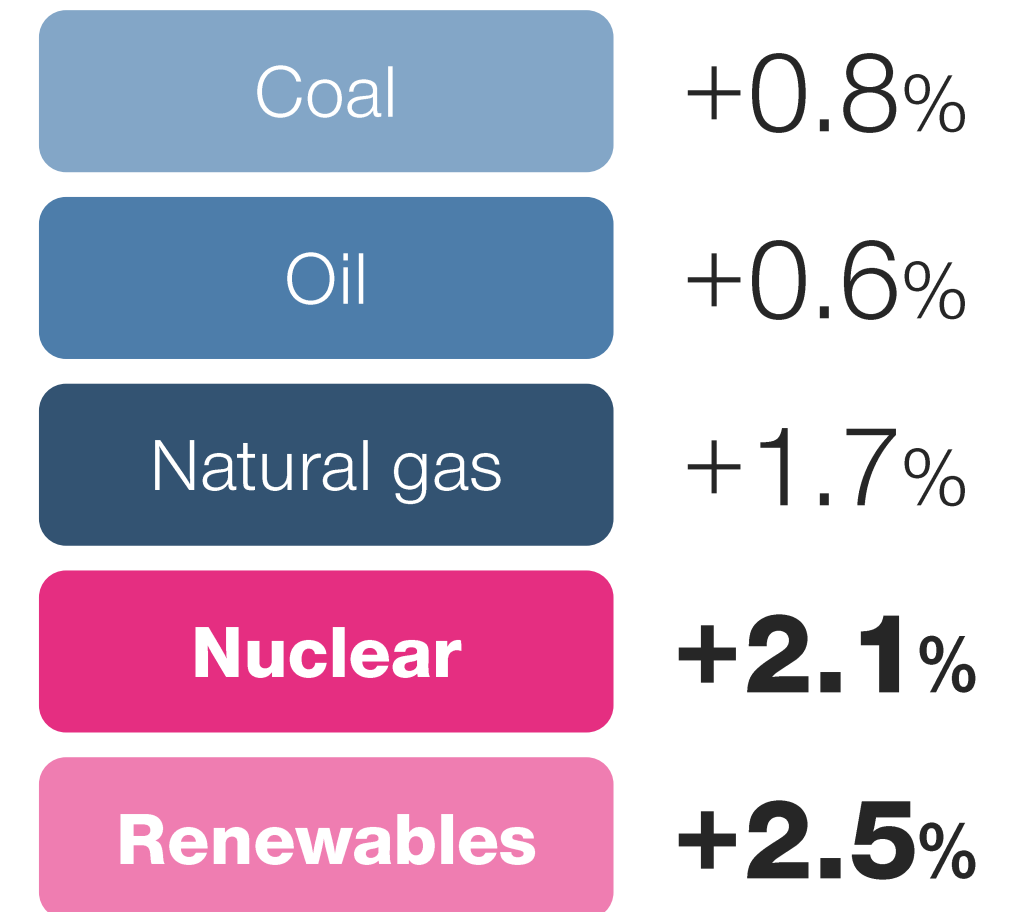
2009 - 2035 change in the energy mix forecast

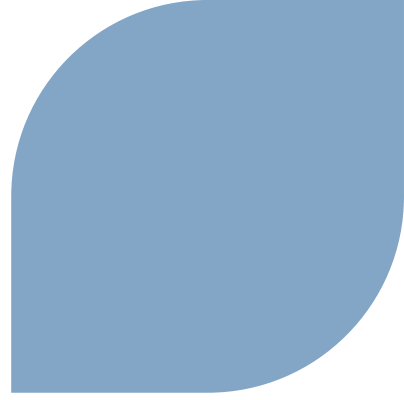
► Demand for primary energy

in Gtoe per year



► Compound annual growth rate





Advantages of nuclear power and renewable energies in the electricity mix

	Resources Reserves	Environment Greenhouse gas emissions (g CO ₂ / kWh)	Economics Electricity production costs (€/MWh)	Flexibility	Availability
Nuclear	≈ 100 years ✓	Very low ✓	€50-60	✓	✓
Renewables	unlimited ✓	Very low ✓	Wide cost range Expected to decrease	✗	intermittency
Coal	≈ 130 years ✓	≈ 800 ✗	> €70	✓	✓
Natural Gas	≈ 60 years ✓	≈ 400 ✗	€70-75	✓	✓

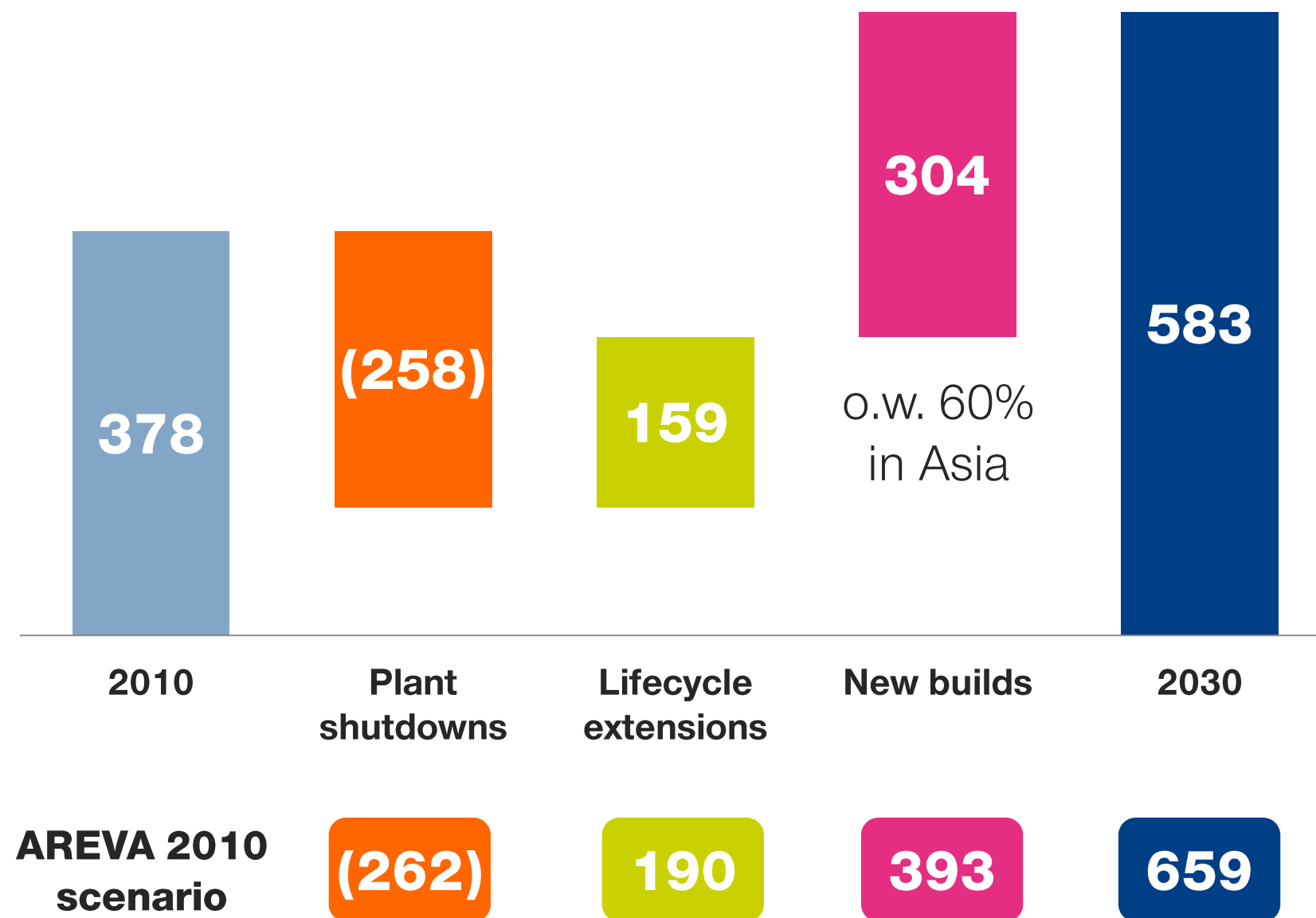


Nuclear scenario

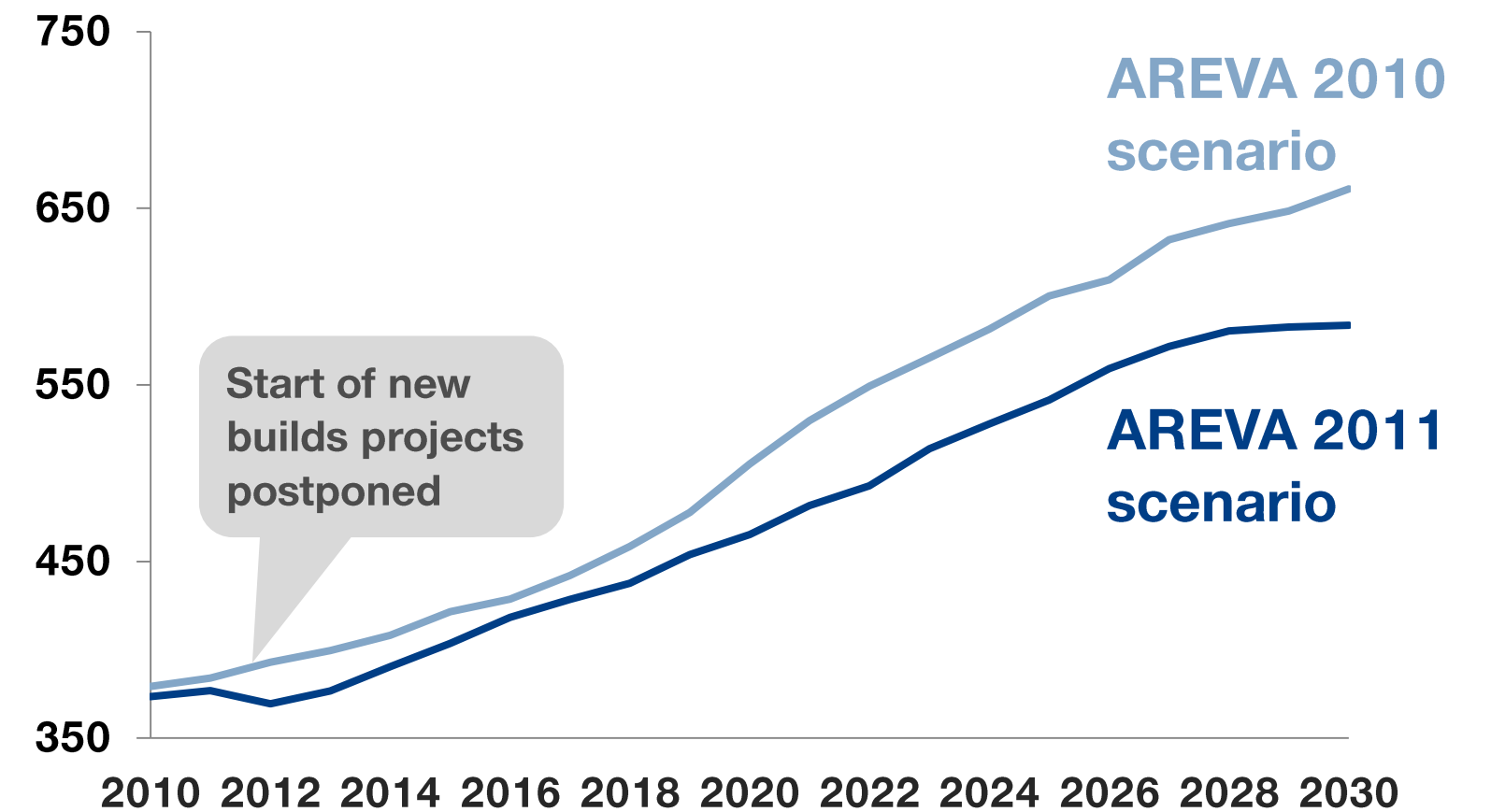
Growth is postponed but confirmed

▶ AREVA 2011 scenario (GWe)

Reassessed at end-June 2011



▶ Change in global installed base (GWe)

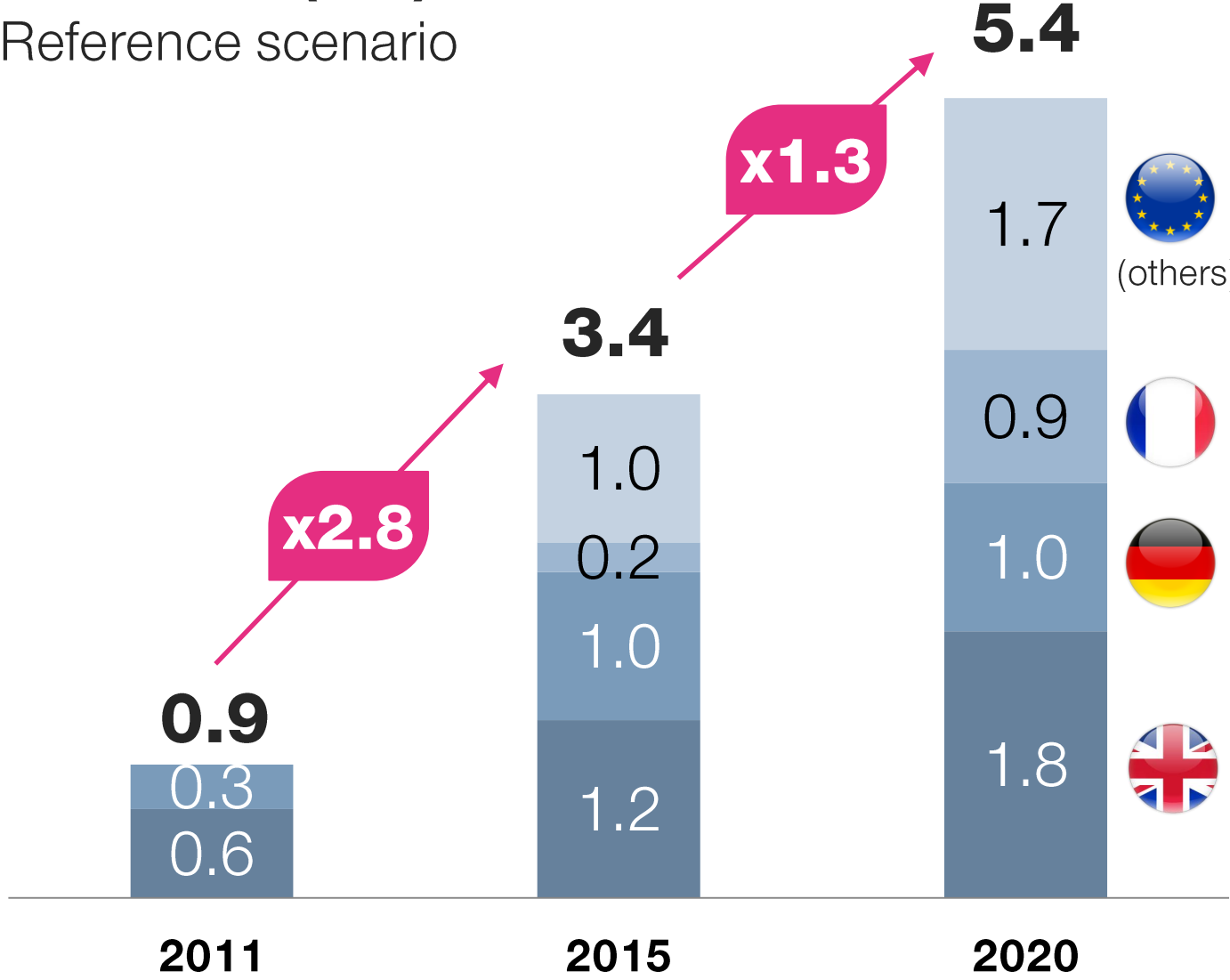


Renewable energies

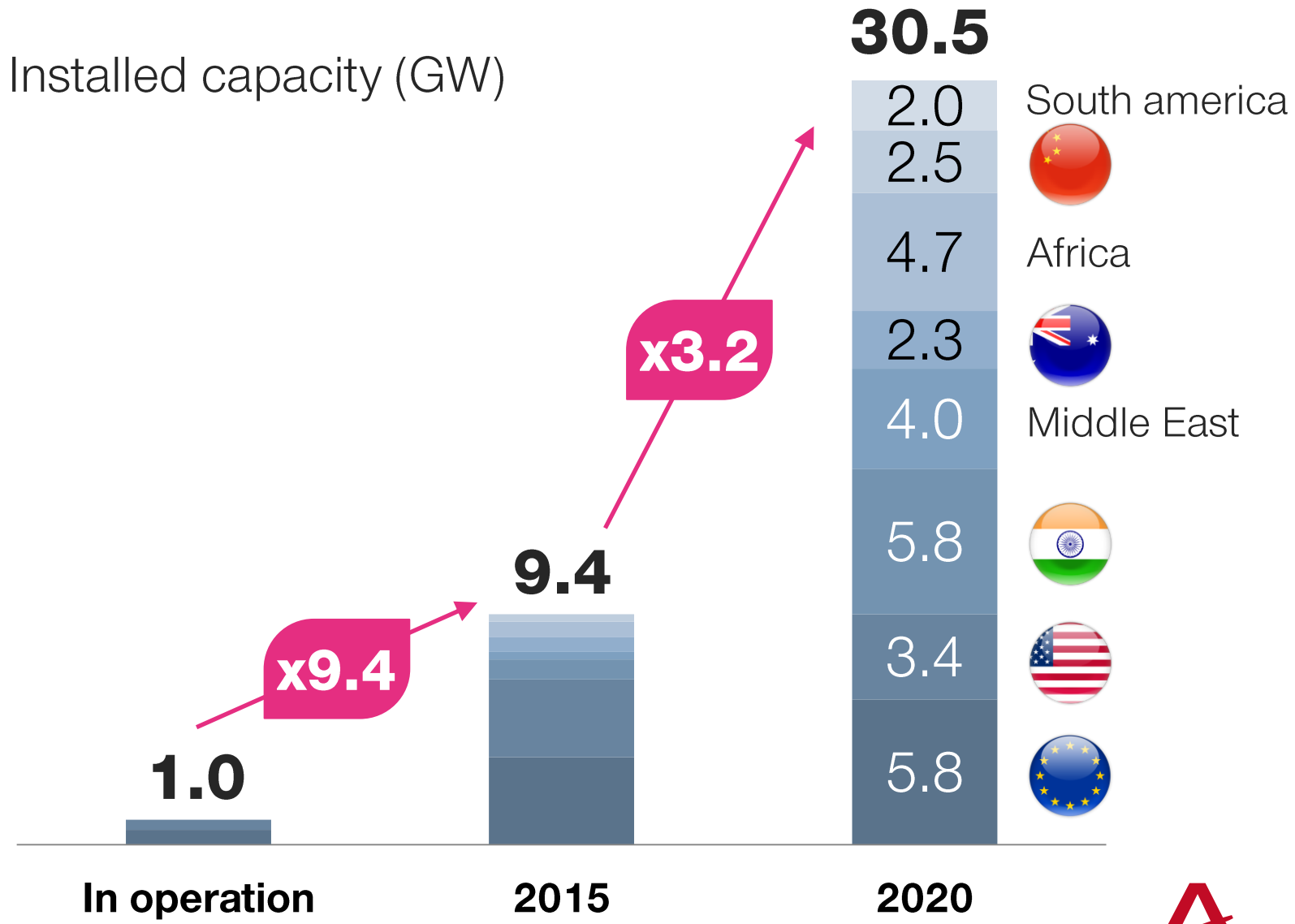
Accelerated growth

► **Offshore wind will focus on the UK, Germany and France**

Annual additions to the installed base in Europe 2011-2020 (GW)
Reference scenario



► **Concentrated solar could reach 30 GW by 2020**



Our advantages



Committed teams



900
experts

4,000
talents identified



1.5 million
hours of training



20%
women managers



32%
engineers
and managers



**Diversity
award
2011**

Highest nuclear and industrial safety standards' choice

► Nuclear safety: the linchpin of AREVA's growth

Safety of our operations

Maintaining the highest level of safety throughout the lifecycle of its nuclear facilities



Nuclear safety & radiation protection

Safety of our customers

Supporting the utilities by demonstrating and strengthening the safety of their facilities



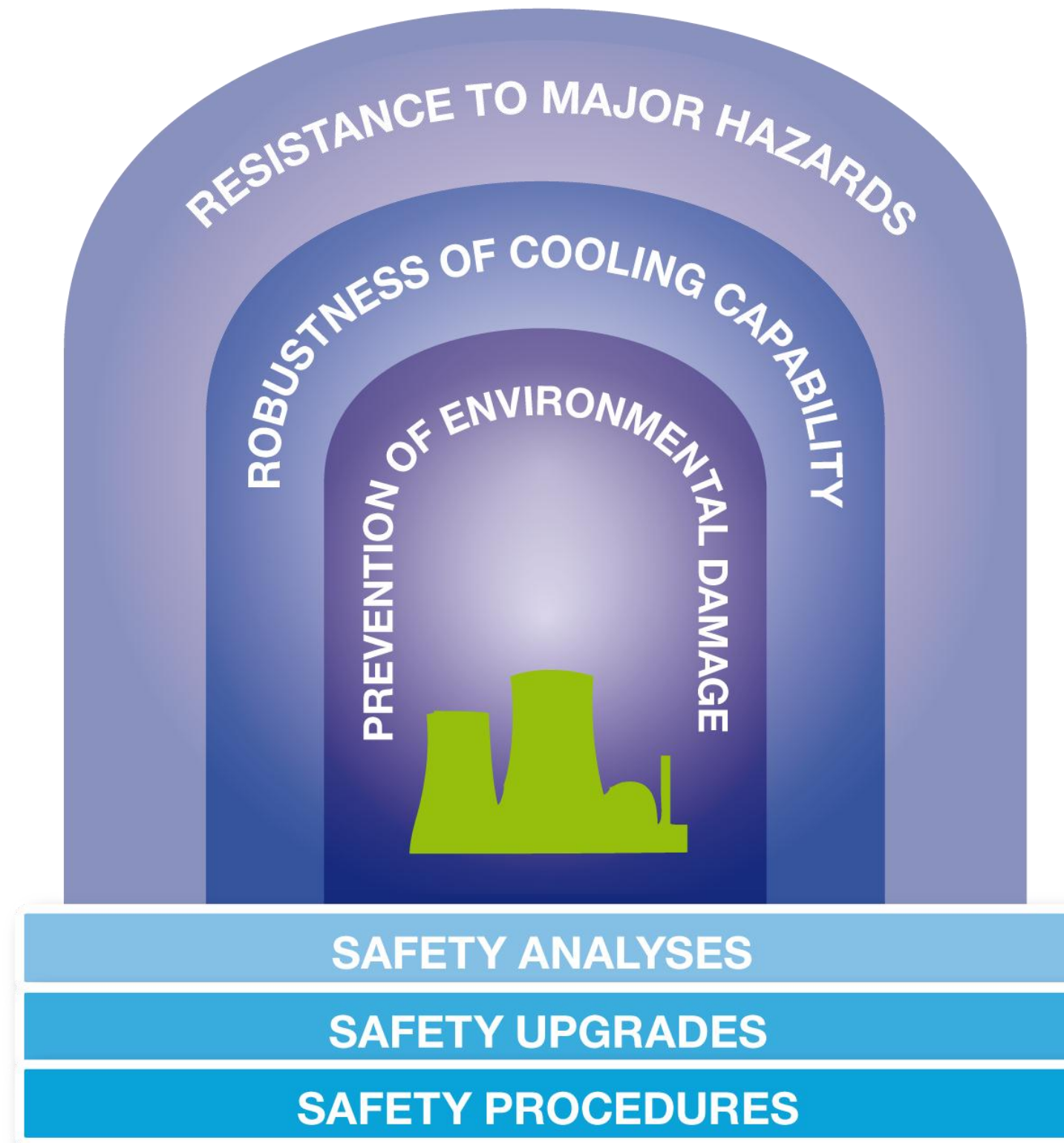
AREVA Safety Alliance

Safety of our products

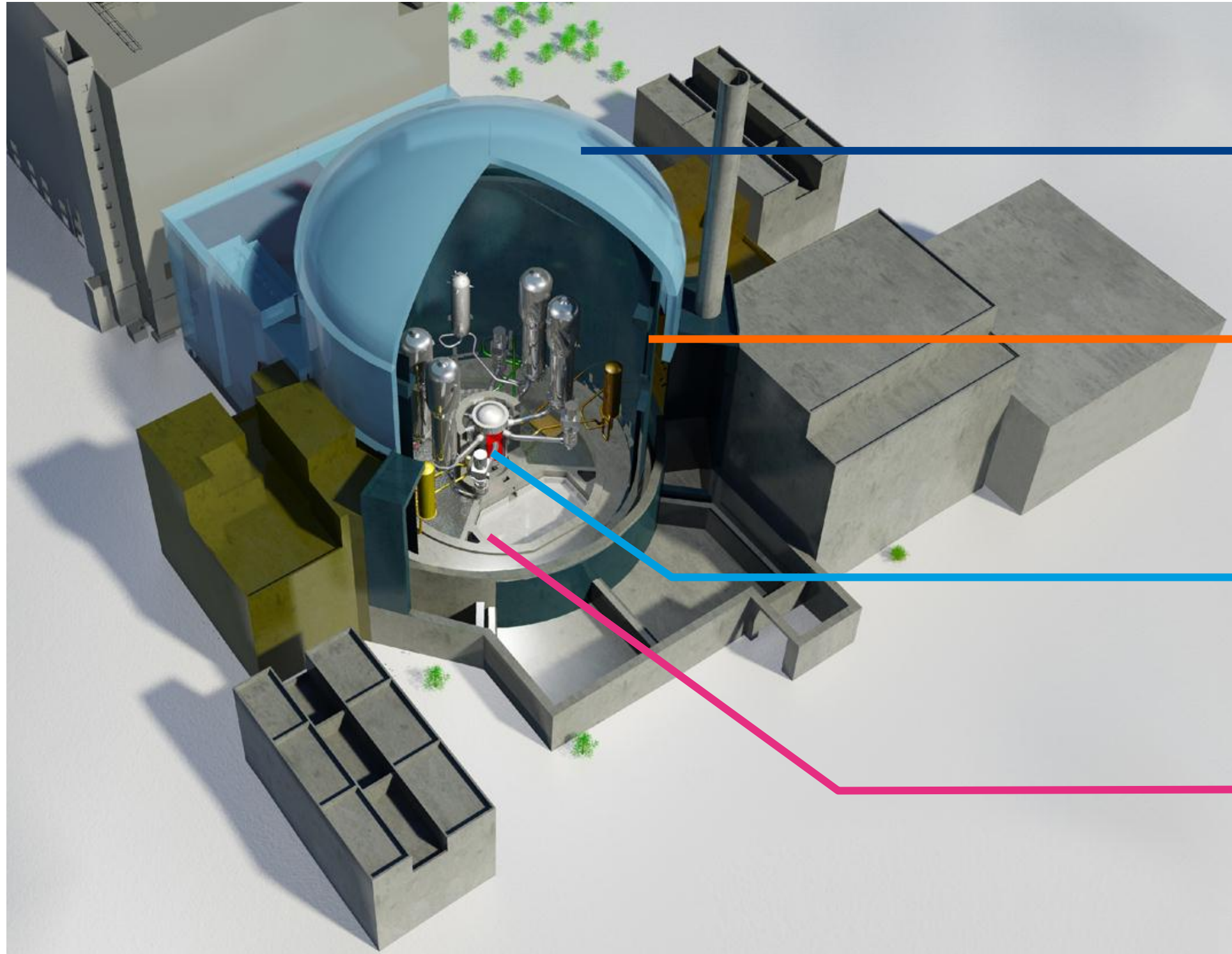
A range of Gen III+ reactors with the highest standards of safety



Safety of our customers



Safety of our products



Ability to withstand exceptional accidents and natural events

Ability to withstand the crash of a commercial aircraft

Reduction of the risk of a severe accident with core meltdown

No impact on local populations near the site in the event of a severe accident



New industrial facilities

2001

2002

2003

2004

2005

2006

2007

2008

2009

2010

2011

2012+

Mining

Closure of uranium mines in France



KATCO (Kazakhstan)



Cigar Lake (Canada)



Imouraren (Niger)

Chemistry



Comurhex I

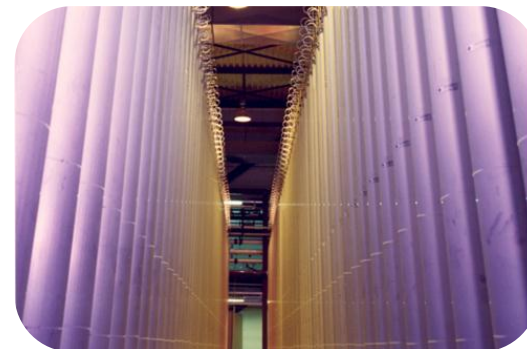


Comurhex II

Enrichment



Georges Besse I



ETC JV / AREVA-Urenco



Georges Besse II

New industrial facilities

2001

2002 2003 2004

2005

2006 2007 2008 2009 2010 2011

2012+

Heavy components



Chalon plant

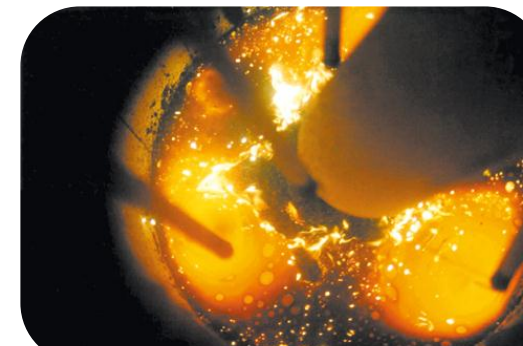


Chalon plant, upgraded and expanded

Recycling



La Hague and Melox plants



New technology, including cold crucible at La Hague

Renewable Energies



Bremerhaven plant



Le Havre plant



Strategy: our priorities



Safety Security Transparency











**Commercial
priority given
to value
creation**

**Selectivity
in capital
spending**

**Debt
management**

Improving our performance

Commercial priority given to value creation

	Fuel Cycle	Reactors & Services	Renewable Energies
New orders	 Xcel Energy SM  FirstEnergy	 edf  SNC • LAVALIN Hinkley Point: engineering and forgings studies France: vessel inspections	 RELIANCE Power Anil Dhirubhai Ambani Group
Commercial agreements	 edf Uranium	 edf Hinkley Point	 Tucson Electric Power  IBERDROLA Technip
Bids submitted		 FENNO VOIMA	
Backlog	Mining: 8 y. of revenue Front End: 8 y. of revenue Back End: 4 y. of revenue	3 years of revenue	6 years of revenue



Commercial priority given to value creation

Ongoing negotiations (bilateral)

-  **CGNPC**
Taishan 3-4
-  **NPCIL**
Jaitapur 1-2
-  **EDF**
Hinkley Point C-D
-  **EDF**
Penly 3
-  **EDF** - Calvert Cliff 3
PPL - Bell Bend
Duke Energy - Piketon

Ongoing bids

-  **JAEC**
-  **Fennovoima**
Pyhäjoki
-  **CEZ**
Temelin 3-4
-  **TVO**
OL 4
-  **Horizon Nuclear Power***
Wylfa 3-4

Upcoming calls for bids (in 3-5 years)

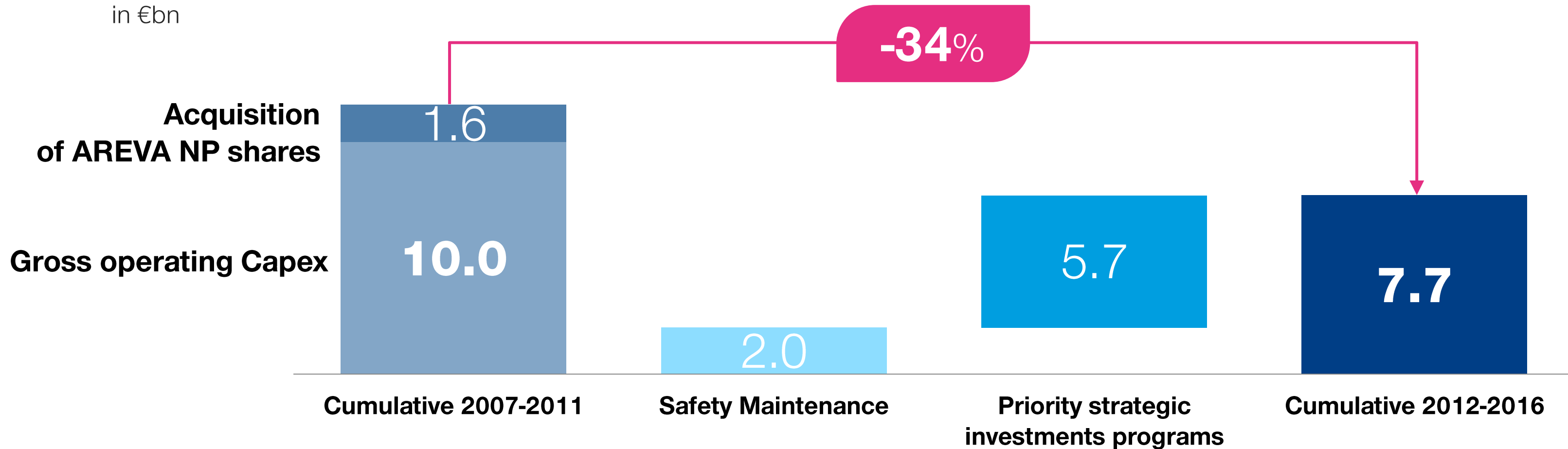
-  **ESKOM**
-  **PGE**
-  **Saudi Arabia**
-  **GDF Suez – Iberdrola**
-  **Delta**
-  **Vattenfall**
-  **New Brunswick Power**

* On hold pending new investors

Selectivity in capital spending

▶ Adjusting our capital spending program to market conditions

in €bn



Comurhex II



Georges Besse II



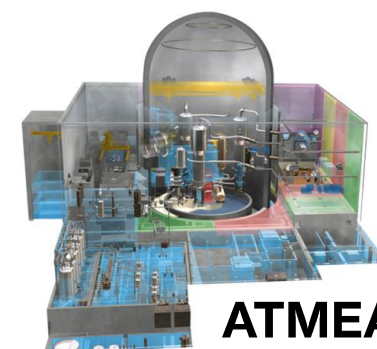
Renewables



Cigar Lake



Imouraren



ATMEA

Debt management

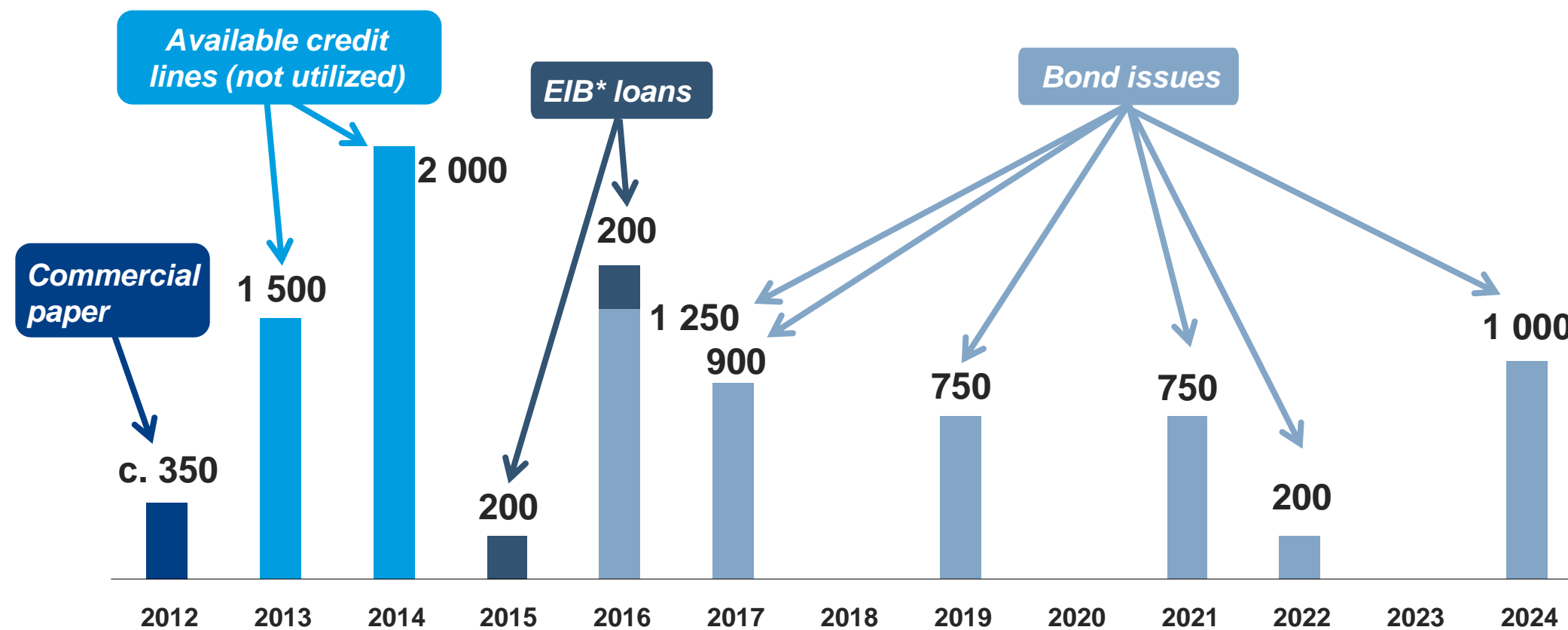
► Status of asset disposal program

01dB-Metravib



► Debt profile at March 31, 2012

in €m



► Liquidity

€1.2bn

Net cash
at December 31, 2011

* EIB: European Investment Bank

Performance improvement

Our 5 pillars

**Safety
Security**



**Customer
Operations**



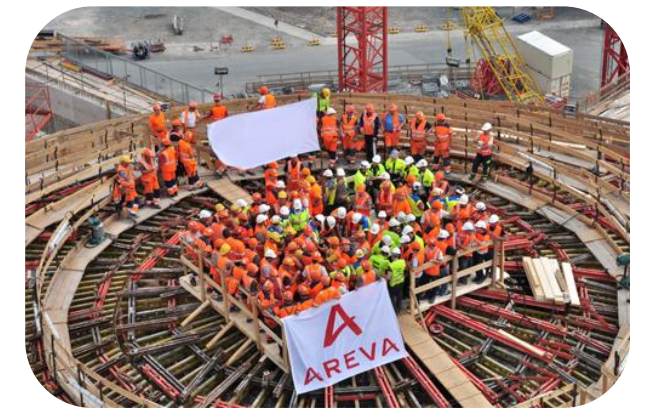
**Economic
Competitiveness**



Technology



**Human
Resources**



Performance improvement

Our 5 pillars

**Safety
Security**



**Customer
Operations**



**Economic
Competitiveness**



Technology



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Performance improvement

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Performance improvement

Our 5 pillars

**Safety
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**Economic
Competitiveness**



Technology



**Human
Resources**



Performance improvement

Economic competitiveness

► Operating costs and support function

70% from gains on external expenses

GBI → GBII
Savings on energy consumption through technology innovations
(-€180m as from 2013)

70% reduction in engineering subcontracting costs by 2013

Reduction in procurement expenses for ongoing projects and recurring business

Reduction in IT costs

30% from optimization of internal expenses

- ◆ Salaries frozen in 2012
- ◆ Renunciation of the Executive Board's 2011 bonus

Support function (worldwide):

- ◆ Reduction by a third of cost/revenue ratio by 2015
- ◆ External hiring freeze effective since Q4 2011

Regional adaptation:

- ◆ Reduction in workforce in Germany (by 1,200/1,500)
- ◆ Reduction in the number of sites in the US

Considering gathering the Parisian sites and bringing together management teams and industrial sites

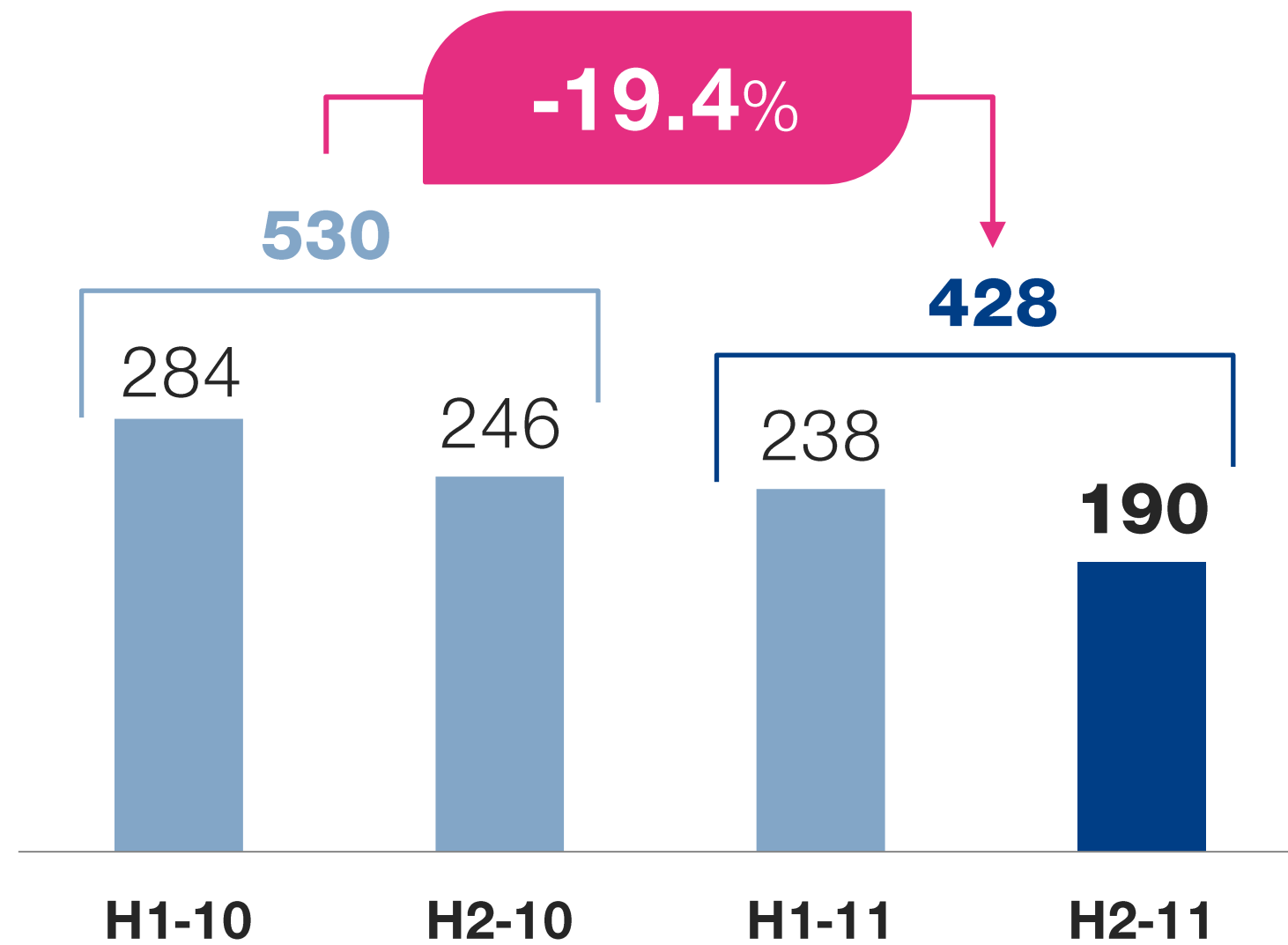
**-€1bn on annual operating costs base
and -€500m change in WCR by 2015**

Performance improvement

Economic competitiveness

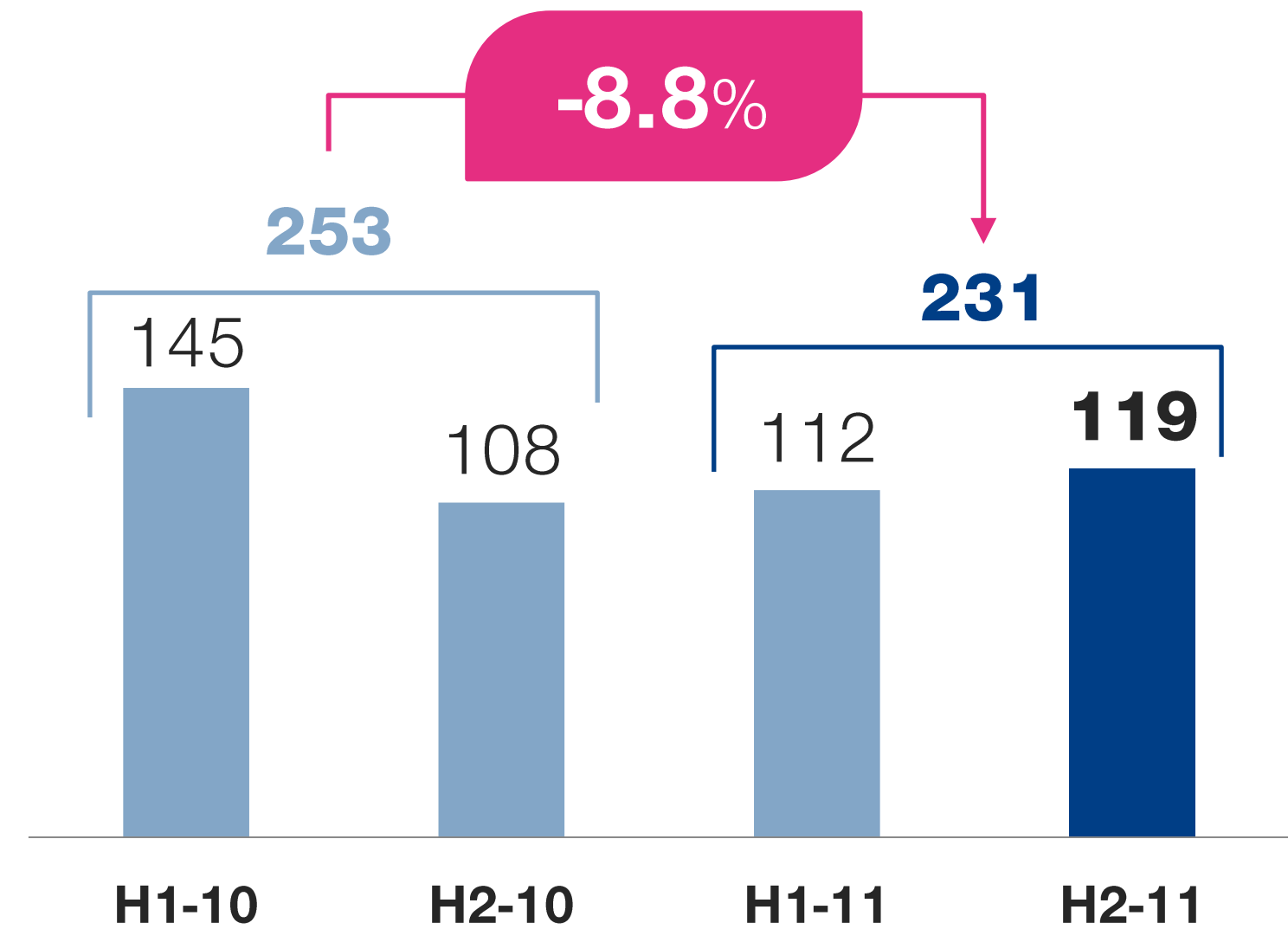
► G&A expenses

in €m



► Marketing & sales expenses

in €m



Significant reduction in General & Administrative and Marketing & Sales expenses

Performance improvement

Follow-up of the economic competitiveness

Mining

- ◆ Most effective cost base in the market
- ◆ Ore treatment costs
- ◆ Shipping costs

Front End

- ◆ Use of energy
- ◆ Temporary production adjustment
- ◆ Installations' modernization
- ◆ Industrial base optimization (eg: Europe and USA)

Reactors & Services

- ◆ Management of the load factor
- ◆ Industrial base optimization
- ◆ EPR: competitiveness actions' improvement
- ◆ Installations' modernization

Back End

- ◆ Renegotiation of contract for maintenance
- ◆ Reduction in waste volumes generated

Renewable Energies

- ◆ Restructuring of the Biomass business in Brazil
- ◆ Cost and product performance improvement
- ◆ Industrial bases close to the projects

Engineering & Projects

- ◆ Integrated teams on large projects
- ◆ Design To Cost approach
- ◆ Development of productivity references
- ◆ Lessons Learned

Corporate

- ◆ Overhead cost
- ◆ Simplification of Group reporting
- ◆ Communications spending
- ◆ Travelling and other support function expenses

Performance improvement

Our 5 pillars

**Safety
Security**



**Customer
Operations**



**Economic
Competitiveness**



Technology



**Human
Resources**



Performance improvement

Our 5 pillars

**Safety
Security**



**Customer
Operations**



**Economic
Competitiveness**



Technology

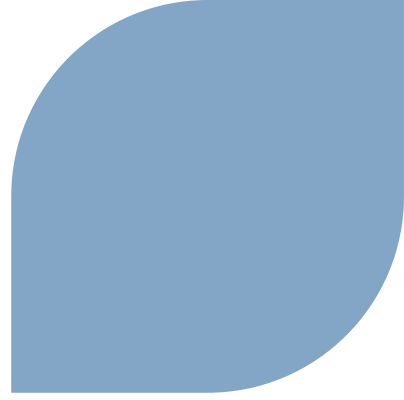


**Human
Resources**



Action 2016

roll-out in all our businesses



Mining



Profitability

Capex

Level of resources

Front End



Georges Besse II and Comurhex II

Eurodif shut-down

Streamlining the industrial organization

Fuel business in Asia

Reactors & Services



EPR and ATMEA

Safety and lifecycle extension

Growth in Asia

Technologies of the future

Back End



La Hague and Melox

New recycling platforms

Dismantling

Storage and logistics services

Renewable Energies



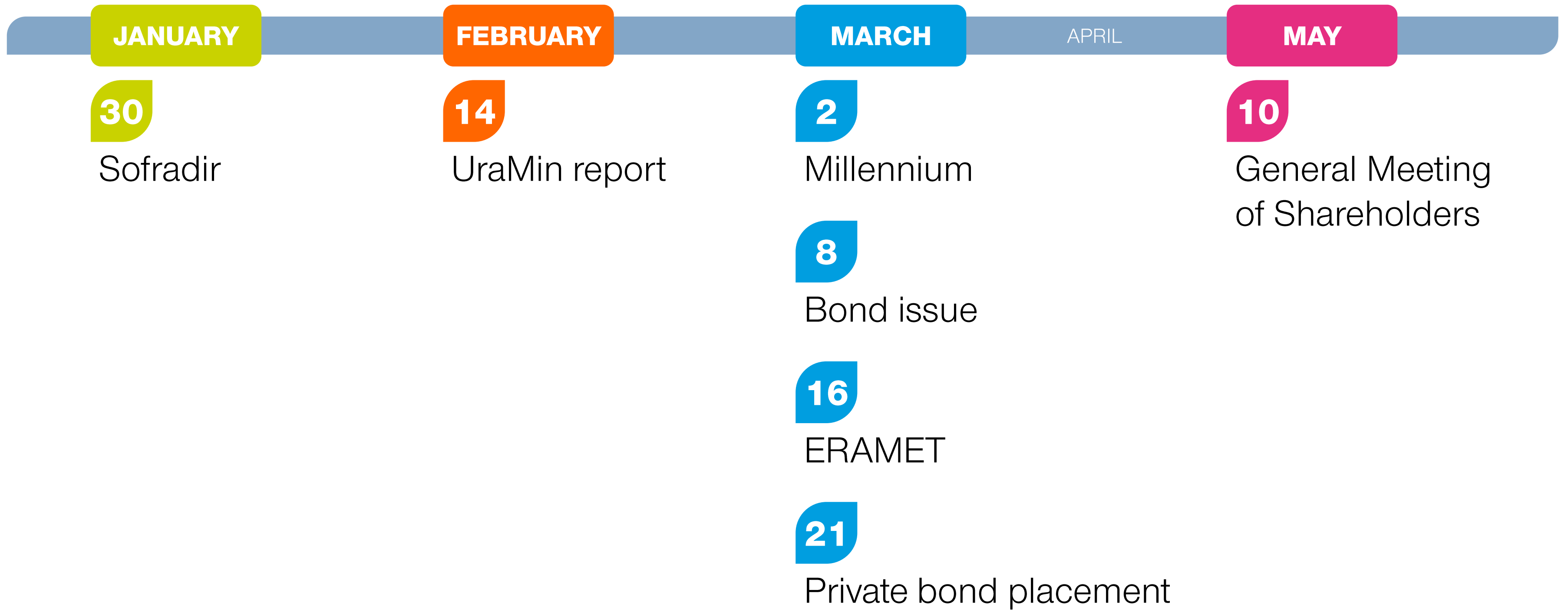
Commercial references

Offshore wind

Concentrated solar power

Selectivity

Highlights Group in 2012



Financial outlook

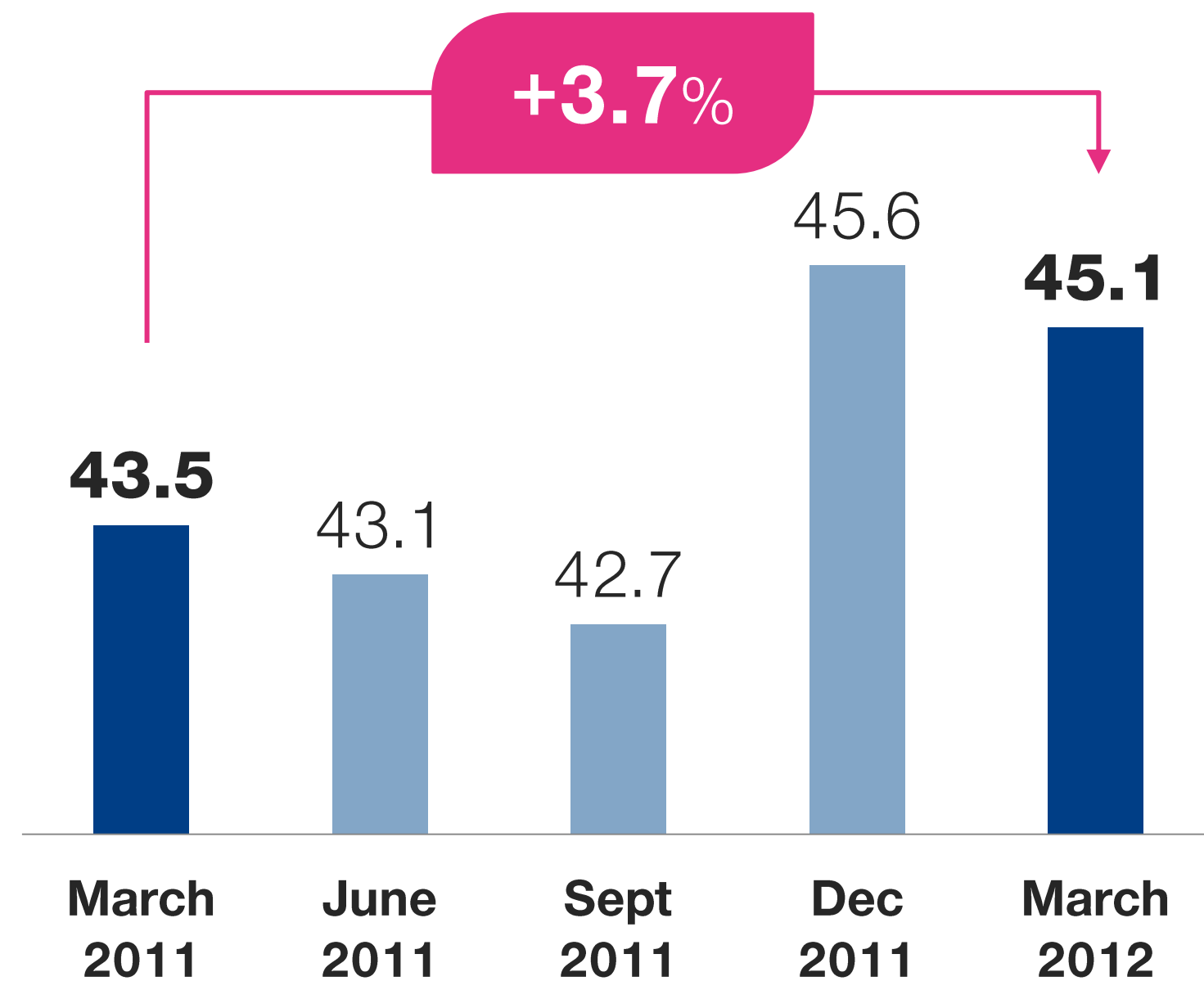
	2012 – 2013	2015 – 2016
Revenue	Nuclear: +3 to 6%/year Renewables: > €750m	Nuclear: +5 to 8%/year Renewables: > €1.25bn
EBITDA	> €750m	> €1.25bn
Capex	€1.9bn/year on average	€1.3bn/year on average over 2014-2016
Free operating cash flow excluding disposals	> -€1.5bn	Break-even > +€1bn/year starting in 2015

1st quarter 2012

Key figures

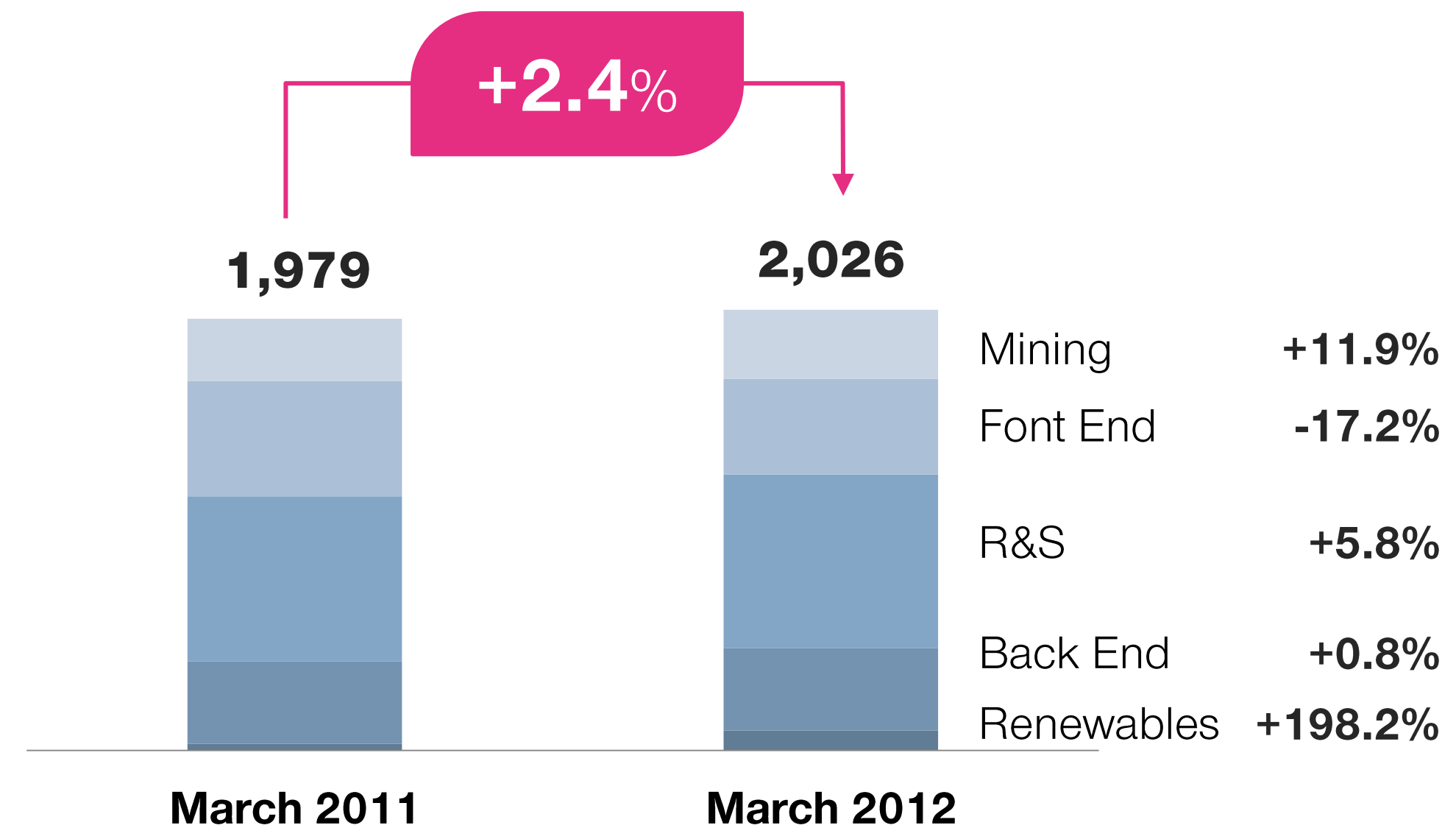
► Backlog

in €bn



► Revenue

in €m



Auditors



Resolutions' presentation



▶ **Approval of corporate financial statements for 2011**

- ◆ *Net profit of €1,182,442,606.90*
- ◆ *Auditors' report*

▶ **Approval of consolidated financial statements for 2011**

- ◆ *Consolidated net loss (group share) of €2,424m*
- ◆ *Auditors' report*

► **Assignment of 2011 financial result**

- ◆ *Recognising the net profit of €1,182m for 2011 and the Balance carried forward of €2,652m*
- ◆ *Assignment of the financial result in its entirety to the balance carried forward*
- ◆ *No dividends paid*

▶ **Approval of a regulated agreement between CEA, EDF and AREVA**

- ◆ *A group set up by the signatories*
- ◆ *This agreement will aim at the completion, at the initiative of the French Department of Climate and Energy, of an audit program focused on the assessment tools of the decommissioning commitments*

▶ Approval of regulated agreements between FSI and AREVA

- ◆ *Acquisition by AREVA of listed securities owned by the Fonds Stratégique d'Investissement (interest acquired < 0,5%)*
- ◆ *Buyback option mise granted by the FSI to AREVA on those listed securities*

6th to 8th resolutions

► Approval of compensation or benefits owed or likely to be owed to the members of the Management Board in the event of the termination of or change in their position

◆ *Special auditors' report*

◆ *Eligible members of the Management Board:*

- *Mr Luc OURSEL, President of the Supervisory Board (6th Resolution)*
- *Mr Philippe KNOCHE, Chief Operating Officer (7th Resolution)*
- *Mr Pierre AUBOUIN, Chief financial executive officer (8th Resolution)*

▶ Approval of the other regulated agreements concluded or continued in 2011

- ◆ *Management mandate given by AREVA NC to AREVA as to the management of assets invested in funds dedicated to decommissioning commitments*

▶ **Setting of attendance fees for
Supervisory Board members for the
financial year 2012**

- ◆ *The global amount is set at €400,000, i.e. a 20% cut compared with the previous financial year*

► Authorisation to be granted to the Management Board to trade the Company's shares

- ◆ *Purposes of the share repurchase program*
- ◆ *Limit: 10% of share capital (percentage of treasury shares at the date of the assembly: 0.31%)*
- ◆ *Maximum buying price: €40 excluding acquisition fees*
- ◆ *Maximum face amount of the program: €1,532,819,400*
- ◆ *Duration: 18 months*

▶ **Amendment of Article 22 of the Company's by-laws as to the powers and responsibilities of the Supervisory Board**

A measure to improve the Company's governance

- ◆ *Modification of the threshold requiring prior approval of the Supervisory Board for certain investment decisions*
- ◆ *The investment projects will be reviewed by the Strategic and Investment Committee*
- ◆ *Setting up an Ethics Committee within the Supervisory Board*

▶ **Delegation of authority to be granted to the Management Board to increase share capital, while maintaining the pre-emptive rights of the shareholders**

- ◆ *Special auditors' report*
- ◆ *Securities that can be issued: Company shares or securities granting access, immediately or over the long term, to shares, or entitling the holder to debt securities*
- ◆ *Maximum nominal amount: €290m*
- ◆ *Duration: 26 months*

- ▶ **Delegation of authority to be granted to the Management Board to increase share capital with removal of the pre-emptive rights of the shareholders, by public offering**
 - ◆ *Special auditors' report*
 - ◆ *Securities that can be issued: Company shares or securities granting access, immediately or over the long term, to shares*
 - ◆ *Issue price to be determined according to laws and regulations making reference to the trading sessions*
 - ◆ *Maximum nominal amount: €290m*
 - ◆ *Duration: 26 months*

▶ **Delegation of authority to be granted to the Management Board to increase share capital, by means of private offering, with removal of the pre-emptive rights of the shareholders**

- ◆ *Special auditors' report*
- ◆ *Securities that can be issued: Company shares or securities granting access to the share capital and/or securities granting the right to debt securities*
- ◆ *Issue price to be determined according to laws and regulations making reference to the trading sessions*
- ◆ *Maximum nominal amount: €290m*
- ◆ *Duration: 26 months*

▶ **Delegation of authority to be granted to the Management Board to increase the number of securities to be issued in case of capital increase with or without pre-emptive rights for shareholders**

- ◆ *Special auditors' report*
- ◆ *Securities issued at the same price as the one retained for the initial offer*
- ◆ *Limit: 15% of the initial issue*
- ◆ *Nominal amount of the issue charged at the ceiling allowed for the initial issue (€290m)*
- ◆ *Duration: 26 months*

▶ **Delegation of authority to be granted to the Management Board in case of capital increase, with removal of pre-emptive rights, to set the issue price**

- ◆ *Special auditors' report*
- ◆ *Within the limit of 10% of the Company's share capital yearly*
- ◆ *Methods used to determine the issue price: at least equivalent to the average weighted share price for the last three trading sessions prior to the decision setting the price,*
- ◆ *Duration: 26 months*

▶ **Delegation of authority to be granted to the Management Board to increase share capital by issuing ordinary shares with a view to paying for contributions in kind made to the Company**

- ◆ *Special auditors' report*
- ◆ *Limit: 10% of the Company's share capital*
- ◆ *Nominal amount of the issue charged on the overall ceiling of €290m*
- ◆ *Duration: 26 months*

▶ **Delegation of authority to be given to the Management Board to increase share capital by incorporating reserves, profits or premiums**

- ◆ *To conduct capital increases, in one or more phases, by incorporating reserves, premiums, profits or other amounts, the capitalisation of which shall be legally and statutorily acceptable*
- ◆ *The maximum nominal amount: equivalent to the total amounts that can be legally incorporated and shall add to the overall ceiling of €290m*
- ◆ *Duration: 26 months*

▶ Delegation of authority to be given to the Management Board to increase share capital by issuing ordinary shares reserved for employees

- ◆ *Special auditors' report*
- ◆ *Beneficiaries: employees and former employees members of a corporate savings plan (PEG or PEE), of the French or foreign companies of the Group.*
- ◆ *The ordinary share price would be determined, making reference to the average trading prices over the last 20 trading sessions, possibly minus a discount between 20% and 30% depending on the unavailability date*
- ◆ *Maximum nominal amount: 2% of the share capital (autonomous ceiling) .*
- ◆ *Duration: 18 months*

- ▶ **Overall limitation of capital increase authorisations set at €290m**

▶ Powers to fulfill formalities

Dialogue with shareholders



Resolutions' vote

2012 Combined Ordinary and Extraordinary General Meeting of Shareholders

Thursday, May 10, 2012

Paris

